



Appendix K-1: Implementation Program



APPENDIX K: IMPLEMENTATION PROGRAM

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County of Riverside General Plan Implementation Program

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APPENDIX K-1: IMPLEMENTATION PROGRAM

Introduction

The Riverside County General Plan is the product of a unique planning process known as the Riverside County Integrated Project (RCIP). The RCIP involves three major planning components; a major overhaul of the County General Plan, a major transportation corridor analysis (CETAP), and the multiple species habitat conservation plan (MSHCP) for Western Riverside County. These components of the project intersect in numerous land use/transportation/open space combinations.

The General Plan contains the mandated array of elements specified in the California Government Code, as well as an optional Air Quality Element. Each of these elements provides overall direction to a series of more detailed area plans covering portions of the County in which some level of development is anticipated in the next 20 years.

Because of the scale and complexity of the living environments that make up unincorporated Riverside County, it is essential to have a clear sense of priorities in deciding what steps to take in carrying out this newly established policy direction. A basic consideration is the limited existing and future institutional and financial resources that can reasonably be devoted to General Plan implementation. Focus will be required to get the most of whatever resources are available.

The primary mechanism for allocating resources to implementation activities is the annual budget process. Thus, it is essential to translate initiatives identified in this program into funded budget actions as soon as practicable.

This appendix is divided into several sections that further delineate the commitment to General Plan implementation. A Purpose section outlines what the Implementation Program seeks to accomplish. A further section describes in summary fashion how the Implementation Program is related to the Riverside County Vision. Key implementation issues are described as a means of understanding the challenges this program faces. The final section defines the program scope.

Three points are important to understand regarding the scope. The first is that there is not necessarily a one-to-one relationship between actions and policies. Many General Plan policies do not require special initiatives in this Program; they are implemented through existing processes, such as development project review procedures. Conversely, some actions implement more than one policy; sometimes an entire cluster of policies related to a particular subject area. Finally, some actions are not the result of policy; they relate instead to administrative procedures and requirements of the General Plan, primarily from Chapter 11, Administration Element.

A second point is that the five-year action plan that is mandated as part of the Housing Element appears in this appendix and in the Housing Element as well. Because of the unique nature of the Housing Element, the format of this material differs from the rest of the Implementation Program. An expanded description of the Initial Implementation Program is also provided, along with a matrix summarizing a number of candidate implementation initiatives organized by General Plan Element.

Purpose

The main purposes for this Implementation Program include:

- Sustain the momentum achieved by the RCIP;
- Support the Riverside County Vision;
- Focus resources where they can most advance the General Plan;
- Rapidly satisfy legal requirements as specified in the Government Code;
- Provide robust support for private sector and public sector commitments to the Plan;
- Provide leverage for other dependent actions; and
- Respond to the most critical issues in as timely a manner as possible.

These purposes are served largely through two types of implementation initiatives. The first is the processing of development projects and public facility projects. Most, but not all, of the General Plan policies are carried out through the project review process.

The second type of initiative is a dedicated action that must be designed and taken. It may involve creating a new ordinance, making an organizational change, obtaining new funding, updating current processing procedures or technical standards, or seeking desired legislative changes. These and other initiatives are simply aimed at strengthening the County's capabilities to implement the General Plan.

Achieving the Vision

The General Plan is based on a comprehensive Vision statement (See Chapter 2, A Vision for Riverside County). The Implementation Program is especially critical to certain aspects of the Vision, as it reflects certain values expressed in the Vision, and through its commitment to selected Vision concepts. Some examples are noted below.

Values

The Implementation Program focuses especially on the following values:

- Communication and information that enables the public to understand how the General Plan affects its interests;
- Quality management that enables the County to achieve quality results from implementing the General Plan;
- Sustaining desirable qualities in the living environment over time;
- Cost containment to achieve the General Plan at minimum cost; and
- Intergovernmental coordination to facilitate collaboration with other governmental entities where that offers mutual benefits.

Vision Concepts

The Implementation Program reflects a commitment to making several critical concepts real:

- Creation of flexible tools that offer the ability to respond to a variety of physical conditions and circumstances;
- Availability of public facilities and services when they are needed;
- Integration of open space into the fabric of community development as well as in larger concentrations and corridors;
- Building distinctive communities with their own identities and characteristics in response to local conditions;
- Applying quality development standards that ensure continued value of private and public improvements;
- Integrating land uses and circulation systems so that multiple modes of transportation are available wherever possible; and
- Establishing partnerships with other public, quasi-public and private interests where joint action is more effective than independent action.

Implementation Issues

Institutional Resources

The County must make sufficient resources available to accomplish the Implementation Program. Riverside County is a vast and complex environment that is expected to undergo substantial growth pressures for the foreseeable future. Because County funds will also continue to be limited, the pressures on County departments - particularly the Transportation and Land Management Agency - will likewise continue. Organizational efficiencies, clear procedures and improved technical tools will be necessary if the potential of the General Plan is to be achieved.

Priorities

The Administration Activities/Programs section of the Implementation Program is the first priority for the County act upon. The Initial Implementation Program-actions that should be initiated immediately upon adoption of the Plan-is heavily oriented toward creating the institutional capabilities needed by the County. A particular focus is on expanding the County's capability to administer provisions of the Plan through the project review process.

Continuity

Elected officials, staff members, legislation, and conditions all change over time. Yet, it is important to provide continuity in administering the provisions of the Implementation Program. The commitment to implementing the action items within this document can be sustained over time through new procedures, tools and training efforts



so that an "institutional memory" is created that will transcend these changes. This will require long-term commitment on the part of the County and its agencies to fully implement the General Plan.

Cooperation/Collaboration

Many aspects of the Plan, especially regarding transportation and open space/conservation actions, require multi-jurisdictional collaboration. The negotiation of land use projects within city spheres of influence is a form of collaboration that would contribute to optimum development patterns. The intent is to expand the County's commitment to resolving growth and development through collaboration.

Clarity

One of the major characteristics of the General Plan is its focus on clear land use direction. Numerous policies influence the results of that direction. The County needs to establish clear and unambiguous documentation of how actions, ordinances and procedures are to be applied and interpreted. This will entail a highly organized land use administration system.

Program Scope

The overall program consists of Action Items that will lead to a series of annual revisions that evolve over time. Numerous candidate actions are identified for later consideration. This consists mainly of organization and tool-building initiatives. An Administration Activities/Programs section consists of 12 activities that incorporate the General Plan into County Government operations and decision making. These include technical and procedural activities related to the General Plan Elements. The remainder of the Action Items have been placed in the Element Activities/Program section because, while all of them are important, they have to be accomplished over time because there aren't enough resources to accomplish all of them at once.

The Initial Implementation Program will get underway as part of the budgeting cycle at the time of General Plan adoption, with updates to occur in each annual cycle. As actions are completed, they can be dropped from the Program and replaced by other actions requiring attention. In this manner the Administration Activities/Programs section will constantly evolve as an integral part of the County's budget cycle.

Key to Matrix Organization

- AI: Implementation Program Action Item
- AQ: General Plan Air Quality Element
- C: General Plan Circulation Element
- CAP: Riverside County Climate Action Plan
- EDA: County of Riverside Economic Development Agency
- EPD: County of Riverside Environmental Programs Department, Division of Planning
Department
- LU: General Plan Land Use Element
- N: General Plan Noise Element
- OES: Office of Emergency Services

County of Riverside General Plan

Implementation Program



OS:.....General Plan Multi-purpose Open Space Element
RCFCWCD:.....Riverside County Flood Control and Water Conservation District
RCIT:Riverside County Information Technology
TLMA-BS:.....Transportation and Land Management Agency-Building and Safety
TLMA-CDR:Transportation and Land Management Agency- Center for Demographic Research
TLMA-CE:.....Transportation and Land Management Agency-Code Enforcement
TLMA-PD:.....Transportation and Land Management Agency-Planning Department
TLMA-TD:Transportation and Land Management Agency- Transportation Department
TLMA:County of Riverside Transportation and Land Management Agency
S:General Plan Safety Element



INITIAL IMPLEMENTATION PROGRAM

Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
AI 1	<p>Ensure the County Zoning Ordinance is consistent and compatible with the County of Riverside General Plan and Land Use Map.</p> <p>The major tool for implementing the policies of the General Plan is through a Zoning Ordinance. The Zoning Ordinance should be a coherent, streamlined, and well organized tool for use by the County and others who play a role in implementing the General Plan.</p>	<p>AQ 8.7 LU 1.9, LU 2.1, LU 3.1, LU 4.1, LU 4.3, LU 4.5, LU 7.1, LU 9.4, LU 11.1, LU 12.1, LU 20.11, LU 21.7, LU 22.7, LU 29.2, LU 30.1, LU 30.6, LU 31.1, LU 32.12, LU 33.1 OS 7.5</p>	TLMA-PD		2-4 years	Ordinance 348 Comprehensive Underway
AI 2	<p>Complete the design, initiation, and operation of the General Plan Monitoring System.</p> <p>The General Plan Monitoring System would be used to ensure proper administration of the General Plan. It should be designed to yield the following information and should be keyed to the parcel or parcels involved in any proposed land use designation change:</p> <ol style="list-style-type: none"> 1. Case Number 2. Location 3. Area in acres 4. Current Use(s) 5. Foundation Component(s) 6. Current Land Use Designation(s) 7. Proposed Land Use Designation(s) 8. Change in acreage allocations by designation 9. Number of net additional dwelling units by density type 10. Dwelling unit allocations according to affordability levels in the Housing Element 11. Amount of square footage of non-residential use by designation type 12. Revised applicable Area Plan statistical table, incorporating change(s) 13. Comments regarding special considerations: geotechnical constraints, traffic constraints, mitigation measures, other policy requirements, fiscal implications, or any other noteworthy factors that would clarify important considerations regarding the project. <p>This information should be developed as part of the staff report on proposed general plan amendments, with the final content added to the General Plan database upon adoption of the amendment. In addition, these statistics can provide direct input to the annual report required by Government Code.</p>	<p>C 7.1 LU 29.1, LU 30.1, LU 33.3</p>	TLMA-PD		2-4 years	Underway

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	Please see the Administration Chapter for more information.					
AI 3	<p>Periodically update project review checklist to ensure that all development projects are reviewed for their impacts on resources on-site and on immediate surroundings.</p> <p>The comprehensive checklist should include, but not be limited to type of use, size, location, economic and fiscal viability, trips generated, infrastructure and service demands, land use compatibility, non-mitigated environmental impacts, aesthetics, impacts on agriculture and open space, buffer zones, and property management. All discretionary projects should include reviews by all relevant County Departments and public agencies that provide infrastructure, facilities or services. Compliance with National Pollutant Discharge Elimination System Permits and legislative mandates should also be considered when updating project review checklists including, but not limited to, the following:</p> <p>SB610 (Water Assessment) SB221(Verification of Sufficient Water Supply) AB 32 (California Global Warming Solutions Act of 2006) SB 375 (Sustainable Communities and Climate Protection Act of 2008) AB 1358 (Complete Street) SB 1468 (General plans: military facilities) SB 1462 (notify the military of certain local planning proposals and development permit applications)</p>	<p>C 2.1, C 2.2, C 2.3, C 4.6, C 6.3, C 7.2, C 11.1, C 16.1, C 16.4, C 16.7, C 16.8</p> <p>LU 2.1, LU 3.1, LU 4.1, LU 5.1, LU 5.2, LU 5.3, LU 5.4, LU 7.1, LU 7.3, LU 7.4, LU 7.5, LU 7.6, LU 9.2, LU 9.5, LU 10.1, LU 10.2, LU 11.2, LU 13.6, LU 13.7, LU 14.3, LU 14.4, LU 14.5, LU 14.6, LU 14.7, LU 14.8, LU 15.2, LU 15.3, LU 15.4, LU 15.7, LU 15.8, LU 15.9, LU 16.1, LU 16.2, LU 16.3, LU 16.4, LU 16.5, LU 16.6, LU 16.7, LU 16.8, LU 16.9, LU 16.10, LU 16.11, LU 16.12, LU 16.13, LU 20.2, LU 21.2, LU 21.3, LU 22.2, LU 22.3, LU 23.2, LU 25.4, LU 26.2, LU 26.3, LU 27.2, LU 28.3, LU 28.6, LU 28.10, LU 28.11, LU 29.3, LU 29.4, LU 29.5, LU 29.6, LU 29.7, LU 29.8, LU 29.9, LU 30.3, LU 30.7, LU 30.8, LU 31.2, LU 31.3, LU 31.4, LU 31.5, LU 31.6, LU 32.3, LU 32.5-32.12, LU 34.3</p> <p>OS 1.1, OS 1.4, OS 2.1, OS 3.3, OS 3.4, OS 4.3, OS 4.4, OS 6.1, OS 7.3, OS 8.1, OS 9.3, OS 9.4, OS 20.5, OS 20.6, OS 22.1, OS 22.4, OS 22.5</p>	TLMA-PD		Ongoing	
AI 4	<p>Coordinate and work with other jurisdictions and appropriate agencies regarding land use decisions.</p> <p>Coordination with incorporated cities, adjacent counties, Indian nations, State and Federal agencies, WRCOG, CVAG, LAFCO, and other appropriate agencies' plans and programs would ensure land use and policy compatibility between Riverside County and other jurisdictions, resulting in a coordinated and successful regional planning effort. Compatibility between jurisdictions and agencies would also enable the County to work with these groups to develop collaborative growth forecasts and participate in a</p>	<p>C 1.6, C 7.8</p> <p>LU 1.3, LU 1.5, LU 1.6, LU 1.8, LU 3.5, LU 5.1, LU 5.2, LU 8.5</p> <p>OS 1.3, OS 1.4, OS 2.3</p> <p>S 3.9, S 5.14, S 7.11</p>	TLMA-PD		Ongoing	



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	regional growth visioning process as well as address any unresolved issues arising out of the completion of any adopted MSHCPs and CETAP.					
AI 5	Provide training programs for existing and new employees to ensure the proper implementation of the General Plan. These training services would be used to maintain and expand in-house expertise to adequately review and enforce land use, environmental, design, and safety provisions. Training could include sessions on Land Use Designation Interpretation; Specific Plans; Community Centers; Element, Area Plan and Policy Interpretation; use of Design Guidelines, Implementation, Zoning Regulations and Consistency; and others.	LU 2.1, LU 4.2	TLMA-PD		Ongoing	
AI 6	Initiate a program to facilitate the preparation of Specific Plans for Community Centers designated in the General Plan. Community Centers are designated in key locations throughout the County to indicate areas set aside for more compact and mixed-use development. In order to appropriately develop all of the parcels within the Community Center creatively and to achieve the land's full potential, a single Specific Plan must be prepared. The Specific Plan would serve as a guide for the coordinated development of a multiplicity of individual properties. The Plan should contain provisions outlined in the Community Centers Guidelines in Appendix J.	LU 4.1, LU 29.1, LU 30.1, LU 31.1	TLMA-PD		4-8 years	
AI 7	Prepare a General Plan Status Report annually as required by California Government Code. The County must provide an annual report to the California Office of Planning and Research and the Department of Housing and Community Development on the status of the General Plan and progress in the Plan's implementation. The annual report should include the progress that the County has made in meeting its share of housing needs as well as confirm the General Plan's role as an effective guide for orderly growth and development, preservation and conservation of open-space land and natural resources, and the efficient expenditure of public funds relating to the subjects addressed in the General Plan. This is an opportunity to sustain attention to the General Plan and integrate it into the budget process.	LU 1.7	TLMA-PD		Ongoing - Annually	
AI 8	Monitor conversion of agriculture lands, plan for each Agriculture Foundation Amendment Cycle and advise Agricultural Task Force for each of the areas identified in the Administration Element: 1) The area covered by the Palo Verde and Desert Center Area Plans and the Eastern Desert Land Use Plan;	LU 20.6	TLMA-PD		Ongoing	

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	2) The area covered by the Eastern Coachella Valley and Western Coachella Valley Area Plans; and, 3) The area covered by all other Area Plans.					
AI 9	Adopt the General Plan Incentives Program. An Incentives Program should be created that aims to increase the density of some community development land to promote the conservation of multipurpose open space and assist in infrastructure improvements. This program may serve to further facilitate the proposed Community Centers as well..	C 11.4, LU 2.1, LU 3.1, LU 3.4, LU 8.6, LU 9.3, LU 9.4, LU 21.6, LU 22.6, LU 26.5 OS 18.2	TLMA- PD		2-8 years	
AI 10	Ensure that the General Plan remains consistent with the MSHCP(s) and CETAP. The General Plan is one piece of a larger puzzle that is shaping the future land uses for Riverside County. The MSHCPs for both Western Riverside County and the Coachella Valley and CETAP planning processes are the other critical parts of the puzzle. The three parts of the Riverside County Integrated Program rely heavily upon each other to justify land use and policy decisions. It is imperative to constantly strive to integrate the circulation and habitat plans and any future amendments with the land use plan for the County. The MSHCP(s) and CETAP documents, policies, and maps must be folded into the County of Riverside General Plan as well as any city General Plans. In order to properly implement the MSHCPs and CETAP, collaboration between jurisdictions and the County must occur.	C 7.2, LU 3.1, LU 9.1, LU 9.2, LU 24.1 OS 17.1, OS 17.2, OS 17.3, OS 18.1	TLMA-PD	TLMA-TD	Ongoing	
AI 11	Maintain statistical information on the County and provide recommendations for updates to the General Plan data when necessary. Maintain County's statistical information databases. This includes information such as average dwelling units, square feet of nonresidential buildings, revised statistical tables for the Area Plans, updated resource mapping (e.g. agricultural lands, vegetation, mineral and water resources, etc.), new hazards, and others. These numbers can and should be aggregated in any General Plan Amendment package that encompasses several amendment proposals to facilitate an understanding of their cumulative effect. The County will need to prepare appropriate procedural materials to enable the proper information to be developed in conjunction with General Plan amendment applications.	OS 1.2, OS 7.1, OS 9.1, OS 9.2, OS 14.3	TLMA-PD	TLMA- TD RCIT	Ongoing	
AI 12	Plan, schedule and conduct technical amendments to the General Plan to address any issues concerning its implementation. The technical changes would not affect the overall intent of the General Plan	Administration Element: Amendment Cycles "General Plan Review Cycle"	TLMA-PD		Ongoing	Through General Plan Review Cycle



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	<p>or Land Use Map, but would update them to reflect the current accurate state of the policies, statistics, and land uses. Some of the items considered in this technical amendment could include, but not be limited to mapping errors, statistical errors, a change of community boundary, a change in community designation (Community of Interest, Unincorporated Community, etc.).</p>					

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EXPANDED IMPLEMENTATION PROGRAM

Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	Land Use					
	Community Centers Implementation					
AI 14	Implement the Community Center Design Guidelines to guide the preparation of all Community Center Specific Plans.	AQ 8.4, AQ 8.5, AQ 8.6, LU 3.3, LU 4.1, LU 32.2	TLMA-PD		Ongoing	
AI 15	Target one community center per year for development and facilitate initiate the preparation of a Specific Plan for that area.	LU 32.2	TLMA-PD		Ongoing	
	Population Assumption Review					
AI 16	Regularly review and adjust population assumptions and forecasts in conjunction with the Department of Finance, SCAG, WRCOG, and CVAG. This must involve cities and the County in a collaborative process.	LU 1.5	TLMA-PD	RCIT	Ongoing	
	Economic Development Tools					
AI 17	Promote economic development strategies, such as redevelopment areas, enterprise zones, empowerment zones, and fast track program, as a means of stimulating economic development and assembling land parcels to facilitate more competitive business development projects.	LU 8.2, LU 8.4, LU 8.6, LU 8.7, LU 8.8, LU 8.11, LU 11.1	TLMA-PD	EDA	Ongoing	
AI 19	Target three (3) project areas for revitalization each year to stimulate the local economy and further revitalization, create a sense of place, and enhance transit feasibility.	LU 8.4, LU 8.8	TLMA-PD	EDA		
	Fiscal Impact Analyses					
AI 20	Update the Fiscal Impact Model concurrent with the 8-year General Plan review, if necessary.	LU 8.1	TLMA-PD		8-years	
	Spheres of Influence					
AI 21	Work closely with cities and LAFCO on 5-year plans for Spheres of Influence that ensure urban development near existing urban centers is consistent with transportation, habitat, and open space goals.	LU 1.3	TLMA		Ongoing	Board Policy A-59
AI 22	Document the status of Unincorporated Communities and Communities of Interest at the time of each technical amendment to the General Plan to ensure their accurate reference and subsequent designation. If a change in status is appropriate, review the General Plan for possible revisions.					



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	Grading Ordinance					
AI 23	Develop a grading ordinance that establishes appropriate grading standards for each General Plan land use category.	LU 4.1, LU 12.1, LU 21.1, LU 22.1, LU 26.1	TLMA-PD	TLMA-BS	5-8 years	Ord. 457
AI 24	Prepare an ordinance that provides density/intensity standards for hillsides and ridgelines, and standards for construction, landscaping, and grading techniques.	LU 4.1, LU 12.1, LU 13.4	TLMA-PD	TLMA-BS	5-8 years	
	Watercourse Setback Regulations					
AI 25	Coordinate flood control and planning efforts to ensure implementation of the General Plan does not hinder watercourses and floodways or jeopardize safety. Prepare and implement a watercourse management system that identifies the functional roles of each water course (e.g., flood control, water recharge, habitat, etc.) and provides appropriate setbacks and permitted uses adjacent to and within designated watercourses and floodways, including incentives to landowners.	LU 3.2 OS 5.1, OS 5.2, OS 5.4, OS 5.5, S 4.1, S 4.2, S 4.3, S 4.4, S 4.6, S 4.7, S 4.8, S 4.12, S 4.13, S 4.16, S 4.21	TLMA-PD	RCWCFC	5-8 years	
	Mobility					
AI 26	Utilize design elements that are provided in the Community Center Guidelines that integrate transit connectivity into land use fabric.	AQ 8.8, AQ 8.9, AQ 9.2, AQ 18.2, AQ 18.5, AQ 20.9 C 1.3, C 4.3, C 12.2 LU 13.4	TLMA-PD	TLMA-TD, Regional/local Transit Agencies, RCTC	5-8 years	
	Infill Assistance					
AI 27	Prepare a comprehensive survey of vacant and underutilized lands within Community Development areas to identify and direct potential developers to infill opportunities.	LU 2.1	TLMA	RC-EDA, RCIT	2-4 years	
AI 28	During development review examine ways to allow publicly-owned vacant parcels to convert to interim, passive use parks and community gardens within urbanized areas.	LU 9.3	TLMA-PD	Riverside County Regional Park & Open-Space District	5-8 years	
	Rural Lot Consolidation					
AI 29	Develop a system of programs and incentives that encourages the consolidation of rural lots.	LU 2.1, LU 21.5, LU 22.5, LU 26.4	TLMA-PD		5-8 years	

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	Rural Village Implementation					
AI 30	Prepare Rural Village Design Guidelines and implement the policies for Rural Village Overlays to allow and/or encourage transfer of density and/or lot consolidation.	LU 2.1, LU 3.3, LU 3.4, LU 21.6, LU 22.6, LU 34.4	TLMA-PD		2-4 years	
	Farmworker Housing					
AI 31	Create standards for farmworker housing.	LU 20.3	TLMA-PD		5-8 years	
	Day Care Facilities					
AI 126	Collaborate with appropriate public, private and non-profit agencies (e.g. local, regional and state agencies, such as the Riverside County Child Care Consortium, First-5 Riverside, ABCD Task Force, Department of Public Social Services, Local Planning Council, Office of Aging and Adult Protective Services) to study the development of day care programs, fill service gaps, increase programs' effectiveness, improve service accessibility, and maximize all available resources in the community.	LU 6.1	TLMA-PD		Ongoing	
AI 127	Incorporate provisions for day care facilities in future density transfer programs.	LU 6.1	TLMA-PD		Ongoing	
AI 128	Develop a standard operating procedure for determining when projects should provide day care facilities that incorporates the following guidelines: i) Determine the level of need for additional day care facilities, and whether the day care facilities could be feasibly located either on the project-site, or on another site in the vicinity; ii) To more effectively identify the level of need, utilized the Geographic Information System (GIS) to illustrate the location, type, and magnitude of growth anticipated in the County; iii) Consider whether a neighborhood park, school, community center, or other community facility exists or is proposed on or in the vicinity of the project-site; iv) Consider whether there is interest by a day care provider in working with the project developer in a private, voluntary arrangement between those parties.	LU 6.1	TLMA-PD		2-4 years	
	Circulation					
	Utilities					



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
AI 32	Develop a program and priority list (including funding, location and timing) to underground utility structures where feasible.	C 25.2 LU 5.1, LU 5.2, LU 14.1, LU 14.3, LU 14.5	TLMA-TD		Ongoing	Underground Utility Conversion Program (Rule 20-A)
	Multi-purpose Trails and Bikeways Acquisition					
AI 33	When feasible, acquire trail easements through subdivisions and development approvals in compliance with the County's trail system Master Plan.	C 16.1, C 16.4, C 18.1 LU 14.2	TLMA-PD	Riverside County Regional Park & Open-Space District	Ongoing	Through development proposal review
AI 34	Maintain an inventory of all trail easements and Class I bikeways that have been dedicated and acquired, either unimproved or improved, throughout the County.	C 16.5, C 17.1	TLMA-PD	Riverside County Regional Park & Open-Space District	2-4 years	
AI 35	Identify gaps in the trail and bikeway systems and prioritize location and timing of improvements to complete trail segments.	C 16.2, C 16.6	TLMA-PD	Riverside County Trails Committee	2-4 years	
AI 36	Acquire funding and grants to implement trails that have been designated but never constructed as well as gaps within the trails and bikeways system.	C 15.2, C 16.6, C 16.7, C 18.3	TLMA-PD	Riverside County Regional Park & Open-Space District	Ongoing	
AI 37	Pursue funding sources, including public/private partnerships, that encourage the development of linear parks and greenways that would include multi-use trails.	C 18.3	TLMA-PD	Riverside County Regional Park & Open-Space District	Ongoing	
AI 38	Study the feasibility of establishing a system for acquiring open space easements from private landowners for trail corridors in return for tax incentives in accordance with the California Land Conservation Act of 1965.	C 16.7	TLMA-PD	Riverside County Regional Park & Open-Space District, Riverside County Trails Commission	Ongoing	
AI 39	Establish standards for and acquire multi-purpose trail easements that provide enough width to include vegetation, paving, fencing, and equestrian components.	C 16.7 LU 14.3	TLMA-PD	Riverside County Trails Committee	2-4 years	
AI 40	Consult the Riverside County Regional Park and Open-Space District's Trail Development Standard, General Plan Trails and Bikeway maps, and MSHCP for development standards and restrictions on trail use when any	C 16.7 LU 3.2	TLMA-PD		Ongoing	Through development

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	trail segment is being considered for development, construction, or use.					review process
AI 41	Consult the County Regional Parks and Open Space District and the Riverside County Trails Committee as part of the development review process regarding any development proposals that are adjacent to an existing or proposed trail segment.	C 1.6, C 16.7, C 17.1 LU 2.1, LU 4.1, LU 4.2, LU 13.4, LU 14.2	TLMA-PD	Riverside County Regional Park & Open-Space District	Ongoing	Through development review process
AI 42	Incorporate converted railroad trails into Riverside County components of a statewide bicycle trail plan.	C 16.6, C 16.7	TLMA-PD	Riverside County Trails Committee	Ongoing	
Transportation						
AI 43	Coordinate with RCTC and SCAG to develop a truck lane plan.	AQ 17.7 C 23.1, C 23.8 LU 30.2	TLMA-TD		2-8 years	
AI 45	Develop locational standards and criteria to ensure the proximity of new County facilities to transit corridors and existing and planned bicycle commuting routes.	C 4.3, C 4.8	TLMA-PD	EDA-Facilities Management	2-4 years	
AI 46	Cooperatively work with local transit agencies regarding new bus service to any new government facility that is not located along or within 1/8 mile of a transit corridor.	C 1.6	TLMA-PD		Ongoing	Through project development review
TDM/Carpool/Rideshare						
AI 47	Continue to promote carpool and rideshare programs that reinforce the County's Transportation Demand Management (TDM) Guidelines	AQ 10.1, AQ 10.2, AQ 19.4, AQ 20.1, AQ 20.2, AQ 20.3, AQ 20.4, AQ 20.5, AQ 20.7 C 22.1, C 22.2	County of Riverside Human Resources		Ongoing	Board Policy K1, K2 and K3 Ord. 348 Section 18.12 e: "Off Street Vehicle Parking-Alternative Programs for Parking"
AI 48	Create and provide parking incentives for carpooling.	AQ 10.3, C 22.2	TLMA-PD		Ongoing	Ord. 348 Section 18.12 e: "Off Street Vehicle Parking-Alternative Programs for



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
						Parking"
	Local Agency and Property Owner Coordination					
AI 49	Through the update of the County General Plan, conduct a review of the status of city and County Circulation Plans, as well as those of adjacent counties, and the impacts that new development and proposed development will have on the County's Circulation System.	C 1.1, C 1.5, C 3.27, C 4.9, C 7.1, C 7.3	TLMA- TD	TLMA-PD	Ongoing	
AI 50	Convene a task force consisting of County staff, local cities, WRCOG, and CVAG to coordinate circulation standards, CETAP corridors, and circulation planning.	C1.6, C 7.1, C 7.3, C 7.4, C 7.5, C 7.8, C7.9, C 10.1, C 12.1	TLMA- TD	TLMA-PD	Ongoing	
AI 51	Develop a process to coordinate with Caltrans to identify ultimate freeway ROW's, prioritize ROW acquisition, and work with property owners to acquire the entire, or necessary portions of, the property.	C 3.17, C 3.18, C 3.19, C 7.3	TLMA- TD		Ongoing	
AI 52	Develop a process to obtain the ROW needed from private property owners to implement transportation corridors or public transit.	C 3.17, C 7.2, C 11.1	TLMA- TD		Ongoing	Ord. 669, Board Policy G-4, Ord. 460, Ord. 461
AI 53	Identify phasing of and funding sources available to establish transportation corridors.	AQ 14.4, AQ 20.1, AQ 20.2, AQ 20.3, AQ 20.5, AQ 20.7 C 7.1, C 8.1, C 8.8	TLMA- TD		Ongoing	Transportation Improvement Program
AI 54	Develop a proactive community outreach program to educate property owners about the current status of transportation corridor alignments and the possibility of future dedications and potential impacts to their properties.	C 7.2	TLMA- TD		Ongoing	
Multi-purpose Open Space						
	Hydrological Programs					
AI 55	Establish and maintain a centralized water resource database that incorporates surface and groundwater data and provide for the public dissemination of water resource information.	OS 1.2, OS 1.3	TLMA-PD	RCWCFCFCD	Ongoing	
AI 56	Develop and maintain an inventory of sites within the County that are suitable for groundwater recharge. The sites should be incorporated into the County GIS and included in the water resource database.	OS 4.1, OS 4.2, OS 4.3, OS 6.3	TLMA-PD	RCWCFCFCD	Ongoing	
AI 57	Coordinate with Riverside County Flood Control and Water Conservation District to design and initiate conservation and recharge programs to increase the supply of potable water in the County.	OS 1.4, OS 2.1, OS 2.2, OS 2.5, OS 3.7, OS 4.1, OS 4.2, OS 4.3, OS 4.6, OS 4.8	TLMA-PD	RCWCFCFCD	Ongoing	
AI 58	Develop and implement public educational outreach designed to increase	OS 1.3, OS 2.1, OS 2.3, OS 2.4	TLMA-PD	RCWCFCFCD	Ongoing	

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	public participation in water conservation and water quality awareness.					
AI 130	Establish a Landscape Review Division within the Planning Department to review development proposals and ensure the implementation of the County's Water Efficient Landscape Ordinance No. 859.	OS 1.4, OS 2.1	TLMA-PD		Ongoing	Ord. 859
AI 131	Work with water districts to develop data base that identifies current and future recycled water facilities and develop policies that ensure that requisite purple pipe components are installed as part of the landscape review process. Coordinate County's water-efficiency policies and programs with water service providers.	OS 1.4, OS 2.3	TLMA-PD		Ongoing	
AI 132	To manage storm water and urban runoff incorporate design elements, such as: (1) Incorporation of permeable paving for parking surfaces, driveways, sidewalks and other surfaces requiring hard materials; (2) narrower streets and less pavement; (3) street parkways with vegetated bio-swales; (4) multi-functional open drainage systems in lieu of more conventional curb-and- gutter systems such as a curb and swale system, concave street medians that capture water, and cul-de-sac circles that provide a concave, landscaped circle to capture water; and (5) home lots and public area design that incorporates water capture, biofiltration, and other measures.	OS 4.7	TLMA-PD		Ongoing	Through development review process
Floodplain and Riparian Management						
AI 59	Coordinate with Riverside County Flood Control and Water Conservation District to create a hierarchy of waterways within the county by establishing a system for defining and graphically delineating the floodplains, watercourses, streams, wetlands, and buffer zones. When necessary update data and maps in the General Plan and the Riverside County Land Information System.	OS 5.1, OS 5.2, OS 5.3, OS 5.4 S 4.19, S 4.20, S 4.22	TLMA-PD	RCWCFC	4-8 years	
AI 60	Coordinate with Riverside County Flood Control and Water Conservation District to develop a set of guidelines for floodway, floodplain, floodplain fringe, and wetland preservation and management that includes incentives for limiting development in and around these designated areas.	C 20.3, C 20.4, C 20.5 LU 2.1, LU 3.2 OS 5.1, OS 5.2, OS 5.3, OS 5.4, OS 5.5, OS 5.6, OS 5.7 S 4.4, S 4.5, S 4.7, S 4.8, S 4.9, S 4.19	TLMA-PD	RCWCFC	4-8 years	



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
AI 61	Develop guidelines for establishing wetland buffer zones in conjunction with floodway setbacks addressing both their form and delineation and methods for their implementation, including incentives to landowners.	LU 3.2 OS 5.6, OS 6.2 S 4.5, S 4.20	TLMA-PD	RCWCFCDD	4-8 years	
AI 133	Develop a model for determining minimum setbacks from floodway boundaries.	OS 5.3	TLMA-PD			
AI 134	Develop an educational outreach program for the agricultural community through the Agricultural Commissioner's office, Farm Bureau, and University Agricultural Extension regarding the many benefits of locating crops outside watercourses and floodplains.	OS 5.7	TLMA-PD	Riverside County Agricultural Commissioner's Office	4-8 years	
AI 135	The county will refine the Blueline Stream data (Figure OS-1) as appropriate with new datasets such as the National Hydrography Dataset (NHD) prepared by the USGS that shows different types of watercourses.	OS 5.7	TLMA-PD		2-4 years	
Energy Resource Efficiency and Conservation						
AI 62	Establish an Innovative Buildings Review Committee, empowered by the County Building Official and comprised of professionals with specific expertise in sustainable, energy-efficient building, to review development and building proposals for more efficient consumption of resources.	AQ 5.2 LU 4.1 OS 2.1, OS 2.2, OS 3.7, OS 11.1, OS 11.3, OS 16.1, OS 16.9, OS 16.10	TLMA-PD, TLMA-BS			CAP
AI 63	Work with public utilities, University of California, K-12 schools, community colleges, adult education, county departments, cities and others that have existing outreach programs to organize a coordinated program for promoting energy conservation.	OS 11.2, OS 11.3, OS 16.5, OS 16.9	TLMA		Ongoing	CAP
AI 64	Work with public utilities and the private sector to develop outreach programs designed to inform small businesses about the cost and benefits of energy efficiency, including technical options, funding, and incentive programs.	OS 11.2, OS 11.3, OS 16.5, OS 16.9	TLMA-PD		Ongoing	CAP
AI 65	Develop and distribute an informational brochure that describes passive solar designs (e.g., orientation of buildings, vegetative shading, light colored roofs, day lighting, etc.) and other energy-efficiency features.	OS 11.1, OS 16.9	TLMA-PD, TLMA-BS		Ongoing	CAP
AI 66	Prepare and implement incentives for the use of solar energy systems for heating swimming pools.	OS 11.1	TLMA-PD, TLMA-BS			
AI 67	Distribute and periodically update guidelines to factor the costs and benefits of energy-efficient equipment into purchasing decisions.		County of Riverside Purchasing		Ongoing	Board Policy A- 64

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
			Department			
AI 68	Require County specifications for bids on major energy-using devices to contain energy-saving estimates.	OS 16.2, OS 16.7	County of Riverside Purchasing Department		Ongoing	
AI 69	Consult with the appropriate utility company to take advantage of cost-saving opportunities related to purchasing energy-efficient items through utility rebates.	OS 16.7	EDA- Facilities Management		Ongoing	
AI 70	Include in the Development Code provisions for passive and active solar devices and state of the art energy conservation measures in development projects.	OS 11.1, OS 11.4, OS 16.2, OS 16.9, OS 16.10	TLMA-PD		Ongoing	CAP
AI 71	Create a geothermal and biomass resources team to research the feasibility of implementing the use of renewable energy sources on a countywide basis.	OS 12.1, OS 13.1	TLMA-PD		Ongoing	CAP
AI 72	Develop a regulatory review process to initiate changes in County ordinances that stem from the Wind Implementation Monitoring Program (WIMP).	OS 10.2	TLMA-PD		Ongoing	CAP
AI 73	Create an energy conservation and planning program that addresses present shortcomings and future possible shortages or needs as well as present consumption. Create a supporting energy database.		TLMA-PD		2-4 years	
Infrastructure						
AI 74	Review infrastructure plans submitted as part of development applications to prevent services and utilities designated for urban uses from being installed or expanded in open-space areas.	LU 5.1, LU 5.2, OS 20.2, OS 20.3	TLMA-PD		Ongoing	Through development review process
Interagency Coordination						
AI 144	Develop a cultural resources program in consultation with Tribes and the professional cultural resources consulting community.	OS 19.2	TLMA-PD		2-4 years	
AI 145	To the extent feasible, allocate resources and/or tax credits to prioritize the protection of cultural resources preserved in place or left in an undisturbed state.	OS 19.4	TLMA-PD		Ongoing	
Natural Resource Management						
AI 77	Continue to enforce the County's Guidelines for properties with Oak Tree	OS 9.4	TLMA-PD		Ongoing	



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	Resources.					
AI 78	Monitor the conversion of vacant or agricultural land and native vegetation into vineyards and evaluate land for potential or existing Oak Tree Woodlands.	OS 7.2, OS 7.3, OS 9.4	TLMA-PD		Ongoing	
AI 79	Develop a public process for identifying, defining, mapping, and protecting County scenic resources, scenic vistas, scenic corridors, viewsheds, and natural landmarks.	C 19.1 LU 14.1, LU 14.6 OS 9.3, OS 21.1	TLMA-PD		2-8 years	
Safety						
	Hazard Data/Information Maintenance					
AI 80	Develop a program to maintain and modify the fault and study zone maps as new data is generated.	S 2.1	TLMA-PD	RCIT	Ongoing	
AI 81	Identify potentially hazardous structures and inventory them in a GIS database. Conduct follow-up structural surveys of high-vulnerability structures identified in the inventory.	S 1.4, S 2.2	Fire Department, OES	TLMA-PD TLMA-BS, TLMA-CE	Ongoing	
AI 82	Conduct periodic loss estimations (scenarios) based on inventory and geologic conditions, to track the County's exposure to disaster, and to quantify cost-benefit ratios of mitigation activities.	S 7.5	Fire Department, OES	RCIT	Ongoing	
AI 83	Update dam inundation GIS data when new information becomes available from the California Office of Emergency Services.	S 4.17, S 4.19	TLMA-PD	RCIT	Ongoing	Through General Plan Review Cycle
AI 84	Request a vulnerability study from CalTrans to facilitate emergency response planning.	S 7.15	Fire Department, OES		Ongoing	
AI 85	Enact and employ a short-term hazard notification system based on foreshock probabilities.	S 7.13	Fire Department, OES		2-8 years	
AI 86	Compile all disaster incidences into the GIS database.	S 7.6	Fire Department, OES	RCIT	Ongoing	
AI 87	Electronically archive all geotechnical reports and other data relevant to hazard mitigation.		TLMA-PD		2-4 years	
AI 88	Create a countywide Safety Guidelines manual that outlines proper protocol for assessing unsafe buildings, creating emergency response and recovery	S 1.4, S 4.17, S 4.19, S 5.14, S	TLMA, Fire Department,		2-8 years	OES- Response Plan and Multi-

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	plans, and updating flood and geotechnical information.	5.9, S 7.14, S 7.15	OES			Jurisdictional Local Hazard Mitigation Plan, OES- Water and Dam Emergency Response, Ord. 839
	Public Notification/Education					
AI 89	Require tagging of seismically vulnerable buildings to inform occupants that the building could be unsafe in the event of an earthquake.	S 1.4	TLMA-CE		Ongoing	Ord. 839
AI 90	Post visible notices or plaques on buildings that are considered unsafe in an earthquake or commending property owners who have completed mitigation efforts.	S 1.4	TLMA-CE		Ongoing	
AI 91	Utilize the GIS hazard mapping database to attach environmental constraints data to each property title and make the data publicly available on the Riverside County Land Information System (RCLIS) web site.	LU 2.1, S 2.1	RCIT		Ongoing	
AI 92	Develop a hazard notification program that requires property owners to sign a notice confirming their awareness and acceptance of unmitigated risk identified in engineering geologic/geotechnical investigation reports. The notice should be made part of the deed and passed on to future buyers, users, or residents.	S 3.12	TLMA			
AI 93	<p>Develop a series of educational seminars that can be given to homeowners, schools, or civic groups and promote their availability. Through</p> <ul style="list-style-type: none"> ▪ Increasing awareness through Safety Fairs, Open Houses, Places of Worship, Community Centers and School Visits and Curriculum Presentations. ▪ Disseminating informational brochures on topics such as residential Fire Sprinkler Maintenance, commercial design and construction standards, development and construction requirements in the fire hazard areas. ▪ Disseminating information on established evacuation routes and plans in high fire hazard zones. ▪ Providing training and training resources (audio-visual and digital) that includes specific instruction on fire protection planning or engineering, fire hazard reduction techniques that ensure effective fire prevention inspection compliance. 	S 3.14, S 5.21, S 7.19	Fire Department, OES			



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
AI 94	Develop a hazard mitigation web site and regularly advertise its existence.	S 7.22, S 7.23	Fire Department, OES			
AI 95	Develop a photographic database of "typical" hazard situations for use in conveying hazard awareness to the public.	S 7.23	Fire Department, OES			
AI 96	Make available pamphlets, brochures, and in-house expertise to educate homeowners on each natural hazard and home mitigation strategies.	S 5.11, S 5.4, S 7.19	Fire Department, OES		Ongoing	
AI 97	Provide incentives for County employees to make outreach appearances at schools, businesses, and community groups to promote public safety.	S 3.14, S 7.2	County of Riverside Human Resources		Ongoing	
AI 98	Coordinate community volunteerism and involvement in hazard mitigation and disaster preparedness.	S 3.14, S 6.1	Fire Department, OES		Ongoing	Citizen Corps, Community Emergency Response Team (CERT), California Disaster Corps, Radio Amateur Civil Emergency Service (RACES)
AI 99	Build redundancy into the County web site host to reduce its vulnerability in a disaster.	S 7.22, S 7.23	RCIT		Ongoing	
New Policy/Regulation/Mitigation Measures						
AI 100	Develop a mandatory retrofit ordinance covering unsafe buildings. Create follow-up procedures to ensure that required building retrofits are completed.	S 1.4, S 3.7	TLMA-BS		Ongoing	Ord. 839
AI 101	Develop an ordinance to require correction of nonstructural hazards in privately owned commercial and industrial facilities, especially for critical facilities.	S 4.12, S 4.14, S 7.9	County of Riverside		5-8 years	
AI 102	Investigate the feasibility of forming assessment districts or geologic hazard abatement districts to encourage cost-effective and tax-reduced measures		County of Riverside		5-8 years	

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	to mitigate existing seismic, landslide, erosion, or subsidence hazards.					
AI 103	Prepare a disaster recovery and reconstruction ordinance.	S 7.18	County of Riverside		5-8 years	OES- Response Plan and Multi-Jurisdictional Local Hazard Mitigation Plan
	Staffing					
AI 104	Engage a qualified specialist to regularly review available technology suitable for hazard reduction, mitigation, or emergency response and recovery.	S 2.8, S 3.1	Fire Department, OES		Ongoing	
Noise						
AI 105	Prohibit or mitigate harmful or unnecessary noise within the County.	C 6.7, C 9.4 N 1.3, N 1.5, N 2.1, N 2.2, N 2.3, N 3.1, N 3.2, N 4.1, N 4.2, N 4.3, N 4.4, N 4.5, N 4.6, N 5.2, N 6.3, N 6.4, N 9.2, N 9.4, N 9.5, N 13.1, N 13.2, N 13.4, N 14.6, N 14.7, N 15.2, N 15.3, N 16.1, N 18.1	TLMA-PD, TLMA-CE		Ongoing	Ord. 847
AI 106	Examine the existing and projected future noise environment when considering any new development, and when considering amendments to the circulation element.	N 1.4, N 1.5, N 1.7, N 3.4, N 4.3, N 4.7, N 4.8, N 9.3, N 9.6, N 9.7, N 11.1, N 11.2, N 11.3, N 11.5, N 14.3, N 14.5, N 15.1, N 18.4, N 18.6, N 18.7, N 19.5	TLMA-PD, TLMA-TD		Ongoing	Ord. 847
AI 107	Review proposed zone changes to ensure consistency between zoning and the affected noise environment.	C 20.8 N 1.1, N 1.2, N 1.6, N 1.7, N 2.2, N 3.1, N 3.3, N 3.6, N 3.7, N 4.5, N 4.7, N 4.8, N 6.3, N 13.3, N 14.5, N 15.1, N 15.3, N 18.6, N 18.7, N 19.5	TLMA-PD		Ongoing	
AI 108	Establish a Noise Abatement Program	N 1.5, N 1.8, N 6.1, N 6.2, N 6.4, N 10.1, N 10.2, N 10.4, N 11.4, N 12.1, N 12.2, N 13.1, N 13.2, N 13.4, N 14.2, N 14.4, N 14.6, N 14.7, N 15.1, N 19.2	TLMA-PD		Ongoing	Ord. 847,
AI 109	Accurately produce existing and future noise contours for major noise sources within the County including rail, street, manufacturing facilities,	N 1.4, N 3.5, N 4.3, N 11.1, N 11.2, N 11.3, N 11.5, N 17.1, N	TLMA-PD		Ongoing	Through General Plan



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	helipads, airports, and heliports.	17.2, N 17.3, N 18.3, N 18.6, N 18.7, N 18.8, N 19.1, N 19.3				Review Cycle
Air Quality						
Regional Air Management						
AI 110	Participate in the development and update of the regional air quality management plans required under Federal and State law.	AQ 1.3, AQ 19.1, AQ 22.1 C 20.13	TLMA-PD		Ongoing	
AI 111	Develop Air Quality policies for the South Coast, Salton Sea, and Mojave Air Basins. (Coordinate policy efforts with the following agencies; Environmental Protection Agency (EPA), South Coast Air Quality Management District (SCAQMD), Southern California Association of Governments (SCAG), Western Riverside Council of Governments (WRCOG), Coachella Valley Association of Governments (CVAG), and the Mojave Desert Air Quality Management District (MDAQMD).	AQ 1.1, AQ 1.2, AQ 1.4, AQ 1.5, AQ 1.10, AQ 4.10, AQ 17.4, AQ 19.1, AQ 22.1, AQ 20.25	TLMA-PD		2-4 years	
Legislation						
AI 113	Collaborate with State and federal elected officials to develop legislative proposals which: Promote cleaner industry, clean fuel vehicles and more efficient burning engines and fuels. Permit the County to promote creative air quality programs, which otherwise could not be implemented. Require stricter control measures for bias belted tires, smoking vehicles and vehicles that spill debris on our streets and highways, to better control particulate matter.	AQ 1.7, AQ 1.8, AQ 1.9, AQ 16.2, AQ 19.1	TLMA		Ongoing	CAP
Sensitive Receptors						
AI 114	Create an Urban Tree Planting Program. The program should focus especially on protecting sensitive receptors from air quality impacts associated with existing and future development. A mitigation fee should be established to fund the program.	AQ 2.1, AQ 2.2, AQ 2.3, AQ 2.4,	County of Riverside		5-8 years	
Overall Vehicular Emissions Reduction						
AI 115	Create Transportation Management Associations (TMAs) to reduce vehicular emissions.	AQ 3.3, AQ 20.8	County of Riverside		2-4 years	
AI 116	Prepare an ordinance requiring major outdoor events to provide remote parking and shuttle services as well as discounted parking incentives for carpoolers.	AQ 11.1, AQ 11.2, AQ 11.3, AQ 11.4	TLMA-PD		5-8 years	
AI 117	Implement traffic synchronization programs to improve traffic flow.	AQ 12.1, AQ 12.2, AQ 12.3, AQ 20.7, AQ 20.8, C 21.4, C 21.7, C	TLMA-TD	TLMA-PD	Ongoing	

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
		24.1				
AI 118	Establish a program to convert County-owned vehicles to alternative fuels.	AQ 13.1, AQ 20.27, C 20.14	County of Riverside Purchasing Department			Board Policy D-2 and A-64
AI 119	Locate, map, inventory, and develop priorities for all at-grade railroad crossings where transit interrupts the flow of traffic and initiate Public Utilities Commission requests for grade separations.	AQ 12.4 C 13.5, C 23.4, C 23.5	TLMA-TD		Ongoing	
	Particulate Matter					
AI 120	Develop stricter control measures for the length of time commercial trucks may be idled, in collaboration with the EPA, SCAQMD and MDAQMD.	AQ 16.3, AQ 17.9, AQ 22.1	TLMA-PD		Ongoing	Through development review
AI 121	Create a plan to identify and meet State and federal guidelines for diesel emissions.	AQ 16.4, AQ 17.8	TLMA-PD		0-2 years	CAP
AI 122	Create a mitigation program to minimize impacts of projects that divert water from the Salton Sea. Thereafter, create an air quality monitoring program in the Coachella Valley designed to measure the impacts of these projects and amend the Air Quality Element as needed to meet state and federal air quality standards.	OS 1.3	TLMA-PD		Ongoing	
AI 123	Identify and encourage alternative farming practices that farmers will find acceptable yet will reduce the impacts of particulate matter in the air.	AQ 17.1, AQ 17.5	TLMA-PD	County of Riverside Agriculture Commissioner's Office	Ongoing	
	Greenhouse Gas Emission Reduction Strategy					
AI 146	Adopt and implement a Climate Action Plan (CAP) and incorporate the included Implementation Measures (IMs) into the General Plan as an Appendix. The CAP includes a variety of IMs set forth by the Federal and State governments (known as Reduction Measures, A.K.A. "R-measures") Reduction Measures required by Federal and State law are shown as "R-1" Measures and are already required of all development applications and municipal operations. The CAP expands further on this practice and incorporates local Reduction Measures or R-2 Measures. The list of R2 measures divided into eight major categories, which are transportation, land use, energy use, water and biota use, waste generation, municipal (i.e., County) operations and existing uses not otherwise covered. efficiency the	AQ 17.10, AQ 18.3, AQ 19.2, AQ 20.1, AQ 20.2, AQ 20.3, AQ 20.4, AQ 20.5, AQ 20.7, AQ 20.8, AQ 20.20, AQ 20.24, AQ 20.25, AQ 20.27, AQ 20.28, AQ 20.29, AQ 20.30, AQ 21.4, AQ 22.1, AQ 24.1, AQ 25.1, AQ 25.3, AQ 26.1, AQ 27.1, AQ 27.2, AQ 28.2, AQ 29.1, AQ 29.2, AQ 29.3	TLMA-PD			



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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
	County can incorporate into the new development projects are to achieve an AB 32 compliant reduction target of 15% below existing emissions levels by the year 2020.					
AI 147	Adopt, implement, and update a set of community protocol implementation and design measures to aid in the reduction of GHG emissions from new development authorized under the Land Use Element of the General Plan. The CAP includes Appendix F (Screening Tables) which incorporates the R-1, R-2, and the voluntary R-3 Reduction Measures from the CAP along with standardized reduction values (or points) that are associated with each set of reduction measures. In order for new development projects to achieve compliance with the County's CAP and therefore with the County's General Plan, each project must achieve a minimum of 100 points for their project or provide an independent GHG emissions reduction analysis with equivalent reductions in GHG emissions.	AQ 17.10, AQ 18.4, AQ 18.5, AQ 19.3, AQ 19.4, AQ 20.10, AQ 20.11, AQ 20.12, AQ 20.13, AQ 20.18, AQ 20.19, AQ 20.21, AQ 20.23, AQ 20.26, AQ 21.1, AQ 21.2, AQ 22.1, AQ 23.1, AQ 23.2, AQ 26.1, AQ 26.2, AQ 27.1, AQ 28.1,	TLMA-PD			
Housing (action plan summary provided below)						
AI 124	Implement the 5 8-year Action Plan of the Housing Element in the General Plan. The 5 8-year Action Plan is located both in the Housing Element and at the end of this appendix.	AQ 6.1	TLMA-PD	RC-EDA	Ongoing	General Plan Review Cycle
AI 125	Ensure consistency with the Housing Element and the adopted General Plan.	LU 3.1	TLMA-PD	RC-EDA	Ongoing	General Plan Review Cycle
Healthy Communities						
Overall Health						
AI 136	Regularly update the Riverside County Department of Public Health Strategic Plan to respond changes in health concerns related to the built environment and to reflect the policies in the General Plan.	HC 1.1, HC 1.2	DOPH	TLMA-PD	2-4 years	
Land Use and Community Design						
AI 137	Implement a program to evaluate the impacts of new development on public health outcomes. Such a program might include a Health Impact Assessments or other tools. Once created, the tool should be used as part of the evaluation and approval process for development proposals.	HC 2.1, HC 3.1, HC 4.1, HC 4.2, HC 5.1	DOPH	TLMA-PD	0-2 years	
Healthy Transportation System						
AI 138	Regularly analyze and map the location of cyclist and pedestrian injuries and develop a plan to mitigate problem locations.	HC 5.1, HC 5.2, HC 5.6, HC 9.1	DOPH	TLMA-PD	Ongoing	
Access to Healthy Foods and Nutrition						

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Action Item #	Administration Activities/Programs	General Plan Policy # Reference	Primary Resp.	Support Resp.	Timeframe Target	Status
AI 139	Continue to implement and periodically update County programs to improve nutritional intake, such as the County Nutrition Action Plan, Women, Infants and Children (WIC) program and Food Stamps, and Champions for Change.	HC 2.2 HC 11.1, HC 11.2	DOPH	TLMA-PD	Ongoing	
AI 140	Conduct a study of county areas lacking full-service grocery stores and develop an economic development strategy to attract stores to deficient areas.	HC 2.2, HC 11.1, HC 11.2	DOPH	TLMA-PD	Ongoing	
AI 141	Develop and implement an educational campaign around nutrition and physical activity. Activities could include: presentations to school children, health fairs, checklists of healthy and unhealthy foods, etc.	HC 11.1, HC 11.2	DOPH	TLMA-PD	Ongoing	
AI 142	Implement a "safe routes to school" program for Community Development Areas in the county.	HC 3.3, HC 5.1, HC 5.2, HC 5.4, HC 5.6, HC 9.1, HC 9.5	DOPH	TLMA-PD	Ongoing	
AI 143	Identify areas around schools with a high incidence of accidents, particularly those involving pedestrians and cyclists.	HC 5.1, HC 5.2, HC 5.6, HC 9.1	DOPH	TLMA-PD	Ongoing	



HOUSING ELEMENT FIVE-YEAR ACTION PLAN SUMMARY

POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
GOAL 1: TO ASSIST IN THE DEVELOPMENT OF ADEQUATE HOUSING TO MEET THE COUNTY'S FAIR SHARE OF THE REGION'S HOUSING NEEDS FOR ALL ECONOMIC SEGMENTS OF THE POPULATION, WITH AN EMPHASIS ON LOWER INCOME HOUSEHOLDS AND HOUSEHOLDS WITH SPECIAL NEEDS.					
Policy 1.1: Encourage housing developers to produce affordable units by providing assistance and incentives for projects that include new affordable units available to lower/moderate income households or special needs housing.	1.1a: Use, to the greatest extent possible, all funding available for the production and subsidization of low and moderate income housing. Utilize public financing tools when available, including but not limited to: multi-family revenue bonds, the CDBG Housing Loan Fund, HOME funds, RDA Set-Aside funds to provide low interest loans, and where feasible, leverage other state and federal financing obtained by the developer (e.g. Low Income Housing Tax Credits [LIHTC], CHFA multi-family housing assistance programs, HCD Multi-family Housing Loans), and other financing available. All projects receiving public assistance will be required to remain affordable in compliance with the requirements of the program in which they participate.	Review and revise, if necessary, the County's Fast Track Policies. Develop an affordability ordinance that provides direction and incentives to the development community to encourage areas and opportunities for affordable housing developments	See Implementing Resources summary table	EDA/RDA/ Housing Authority	2014 for implementation
	1.1b: Continue utilization of tax exempt revenue bonds for the financing of new multi-family construction.	Tax Exempt Private Activity Bond Program	County tax allocation bonds; California Debt Limit Allocation	Housing Authority	Continue program through planning period -2014
	1.1c: Continue to utilize federal and state funding programs to assist prospective owners and renters of mobile homes in funding the purchase and/or installment of mobile home units.	Agricultural Housing Assistance Loan Fund, Mobile Home Tenant Assistance Loan Program, HCD Mobilehome Park Resident Ownership Program, HCD CalHOME Program, HCD Joe Serna Jr. Farmworker Housing Grant Program (FWHG)	RDA Set-Aside Funds, USDA Rural Development, HCD	EDA	Annually, or in response to the Notice of Funding Availability (NOFA)
	1.1d: Continue to offer fast track/priority processing, gap financing options, density bonus and fee subsidies to developers of County-assisted projects proposing new housing, mixed-use or infill projects affordable to lower income households, farmworkers,	CDBG Housing Loan Fund, State Density Bonus Program Review programs annually and revise is necessary	CDBG, General Fund HOME, RDA Set Aside	EDA/RDA/ TLMA	Review annually through end of planning period

County of Riverside General Plan Implementation Program



POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	seniors, and other special needs groups.				
	1.1e: In addition to waiving Ordinance 659 development fees to proponents of mobile homes on non-permanent foundations, second units, and publicly subsidized projects for low income households, consider waiving selected fees for projects proposing units affordable to households with incomes below 80% of the County median in all planning areas.	Ordinance No. 659- fees are waived for second units, publicly-subsidized projects for low income households, and projects with affordable housing components.	General Fund	TLMA/EDA	Continue wavier policy
	1.1f: Where feasible and/or necessary, the County shall offer assistance with land acquisition, off-site infrastructure improvements, and other up-front costs, as well as assistance in securing federal or state housing financing resources for projects which reserve a proportion of units affordable to households with incomes below 80 percent of the County median.		RDA Set-Aside, HOME, CDBG	EDA, TLMA	Review resources on an annual basis through 2014
	1.1g: Consider adopting a special density bonus provision, or other incentives to promote the construction of rental housing with three or more bedrooms.		General Fund	TLMA	Develop an affordable housing incentives provision or ordinance to be adopted as part of 2013 General Plan update.
	1.1h: Give priority to permit processing for non-County assisted projects providing affordable housing when requested. Expand application of processing priority to projects providing housing for seniors and other special needs groups.		General Fund	TLMA	Additional policies and procedures should be adopted with the new zoning ordinance that would prioritize affordable housing projects.
	1.1i: Promote the continued use of density bonus provisions on a case by case basis to provide affordable housing, particularly in high density, mixed-use and infill areas.	Develop an affordability ordinance that provides direction and incentives to the development community to encourage areas and opportunities for affordable housing developments that also implements State law	General Fund, (RDA Set-Aside, HOME and CDBG funds to support financial incentives)	TLMA/EDA	2014 for implementation
	1.1j: Review State Density Bonus provisions and adopt ordinance as part of the Comprehensive General Plan Update to ensure	General Plan Incentives Program	General Fund	TLMA	Consider adopting affordable housing incentives program, including density bonuses



County of Riverside General Plan Implementation Program

POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	consistency with state law.				where appropriate, as part of the 2013 General Plan Update.
	1.1k Develop fee assistance program where the amount and type of fees waived is predicated in the number of affordable units proposed. (As number of affordable units increases, the amount of fee subsidy or waiver increases)			TLMA	Consider as part of affordable housing incentive program.
	1.1l: Expand recruitment of Community Housing Development Organizations (CHDOs) under the HOME program.	Review program and if necessary, increase staffing levels and resources to assist in outreach	HOME	EDA	Review annually through planning period.
	1.1m: Continue to exempt publicly subsidized projects for low income households per Ordinance 659.	Ordinance No. 659. Implement a tracking mechanism to review performance.		TLMA	Review exemptions on a quarterly basis.
	1.1n: Work with public or private sponsors to make applications to State and Federal housing programs for new construction of rental housing for seniors and other special needs, and take all actions necessary to expedite processing and approval of such projects.	See Implementing Resources Matrix for other special needs housing funding (Table H-58)	HUD, State	EDA	Continue policy.
	1.1o: The County will encourage the development of housing for extremely low-income households through a variety of activities such as outreach to housing developers on an annual basis, providing financial assistance (when feasible) or in-kind technical assistance or land writedowns, providing expedited processing, identifying grant and funding opportunities, applying for or supporting applications for funding on an ongoing basis, reviewing and prioritizing local funding at least twice in the planning period, and/or offering additional incentives beyond the density bonus.		General Fund	EDA	Ongoing, as projects are processed, and annual outreach with local developers
Policy 1.2: Ensure the availability of suitable sites for the development of affordable housing to meet the needs	1.2a: Utilize HOME and Redevelopment Set-aside funds to write down land costs of acquiring sites and CDBG funds for off-site	Annual review projects assisted.	HOME, CDBG, RDA Set-Aside	EDA/RDA	56 projects were assisted from 2006-2008. Make all attempts to keep on par with

County of Riverside General Plan Implementation Program



POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
of all household income levels, including farmworkers and other special needs populations.	improvements for projects for lower income households where feasible.				new projects provided funding constraints.
	1.2b: Work with public or private sponsors to identify candidate sites for new construction of rental housing for seniors and other special needs, and take all actions necessary to expedite processing and approval of such projects.			EDA/TLMA	Set a goal of 10 private projects for next planning period.
	1.2c: Continue to allow the development of affordable housing in the R-6 zone, or similar zoning concepts. Utilize incentives for development within this zone as established in Ordinance No. 348, or as provided in the General Plan.	Ordinance No. 348 Develop an affordable housing ordinance that will augment the R-6 zoning and offer new opportunities to private developers		TLMA	2014 for implementation
	1.2d: Identify areas of the County with adequate infrastructure and limited environmental constraints that are most suited to the construction of housing, particularly housing affordable to low/moderate income households, and high density product types.	Riverside County Housing Element 2006-2014 Site Inventory		TLMA/GIS Section	Following adoption of General Plan update - 2002.
	1.2e: As part of the General Plan update process, establish a Land Use Inventory which provides the mechanism to monitor acreage and location, by General Plan designation, of vacant and underutilized land, as well as buildout of approved projects, utilizing the County's GIS system and supported by mapping. Update the Land Use Inventory on an annual basis. (Also see Policy 4.2, Action 4.2b.)			TLMA/GIS Section	Sites have been identified through site inventory. Program complete.
	1.2f: Utilize the County GIS system to facilitate preliminary strategic planning studies to identify vacant or underutilized commercial properties for infill construction or adaptive reuse in high density areas.	County GIS/County General Plan Update		EDA/TLMA/ GIS Section	Implementation shall take place through 2013 General Plan Update
	1.2g: Where feasible, the County shall work with non-profits in the development of County owned sites in planning areas where affordable housing is needed. Combine provision of sites	County GIS/County General Plan Update	HOME, RDA Set-Aside, CDBG, other federal and state funding sources	EDA/RDA	Concurrent with Comprehensive Plan update for 2013



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	with other subsidy/assistance programs.				
	1.2h: Identify areas of the County where urban infill is appropriate based on General Plan land use policy and Area Plan designations, and encourage infill development through the use of incentives.			TLMA/EDA/GIS	Establish targets for number of housing units to be provided.
	1.2i: As part of the General Plan update, designate residential land use districts in the unincorporated County within close proximity to major transportation corridors and transit nodes with more intensive uses and mixed-use development. Designate less intensive uses in more rural areas.		General Fund	TLMA	Concurrent with Comprehensive General Plan update for 2013.
	1.2j: Ensure that redevelopment revitalization plans include provisions for new affordable housing for projects within established redevelopment and target areas.	RDA Sub-area plans	RDA Set-Aside	RDA	Annually review RDA Sub-area plans to ensure through the planning period.
	1.2k: Maintain an inventory of County owned lands with potential for low and moderate income housing.			TLMA/ EDA	Estimate how many affordable units might be created through this approach
	1.2l: The Housing Authority shall continue to develop new affordable very low income rental housing units under the HUD Public Housing Development Program and State tax exempt private activity bond financing.	HUD Public Housing Development Program, Tax Exempt Private Activity Bond Program	HUD, CDLAC	Housing Authority	86 units quantified for assisted under the Housing Authority's HUD public housing development program.
	1.2m: Encourage potential developers to identify candidate vacant sites and underutilized properties by referring them to the County's Land Use Inventory.			EDA/TLMA/ GIS Section	Land Use Inventory is available for developers to identify candidate sites.
	1.2n: Consider land-swapping of County land and other incentives for the provision of affordable housing projects.		HOME, RDA Set-Aside, CDBG	EDA	Continue policy. EDA will consider land swapped for development of affordable housing.
	1.2o Prepare a land inventory of sites suitable for farmworker housing in the Coachella Valley as a priority.			TLMA	Concurrent with Land Use Element Update (2013)
	1.2p Identify appropriately zoned land		Transfer	TLMA, RCEO	Prepare agreement and have

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	transferred to the new Cities of Wildomar and Menifee to determine their fair share of the County of Riverside's RHNA housing target for the current planning period.		agreements to be negotiated with newly-incorporated cities.		in place with cities by 2010.
	<p>1.2q The County will continue to allow for reduced parking requirements for senior and affordable housing projects as well as pursue the following revisions to the County's parking standards to more easily accommodate higher densities on multi-family and mixed use sites. Further study of these revisions shall be conducted before changes to the Zoning Ordinance are made:</p> <ul style="list-style-type: none"> ▪ Reductions in the number of spaces required for affordable or senior housing projects, if it can be demonstrated that the expected tenants will own fewer cars than the regular standards anticipate – or if spaces will not be “pre-assigned” to specific units in the project. ▪ Allowances for some of the spaces to be tandem or uncovered, provided that none of the spaces extend into the front yard setback. ▪ Standards for “shared parking” when uses with different peaking characteristics (such as offices and apartments) are combined in a single structure. ▪ Reductions to the space requirements for studio and one-bedroom apartments (presently 2 spaces per unit) ▪ In addition, the County should explore the feasibility of an ordinance which would prohibit the long-term storage of cars in designated parking spaces in multi-family complexes, thereby ensuring that the spaces may remain available for tenant use. <p>The County will also evaluate the associated costs with the current parking requirements to</p>		General Fund	TLMA	Review alternative parking options and revise as necessary by December 2013



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	ensure they are not a constraint on development.				
	1.2r The County will provide for the inclusion of mixed-income housing in future new growth areas of the county through development agreements and other mechanisms. To facilitate the development of affordable housing on smaller parcels (50 to 150 units in size), the County will routinely coordinate with property owners and give high priority to processing subdivision maps that include rezoned R-4 sites or affordable housing units. Also, an expedited review process will be available for the subdivision of larger sites into buildable lots where the development application can be found consistent with the General Plan and applicable Specific Plan.		General Fund	TLMA	Ongoing, as projects are processed.
	1.2s The County will amend its Zoning Ordinance to comply with Government Code Section 65852.2 (AB1866) and remove the one acre min lot size requirement for second units.		General Fund	TLMA	Amend the Zoning Ordinance by December 2013
	1.2t. To ensure the County has enough land to meets its Regional Housing Needs Allocation (RHNA), the County will amend the Land Use Map of this General Plan to add a minimum of 595 acres to the Highest Density Residential designation (HHDR). The County has identified several possible sites to redesignate (see Appendix B). All rezoned sites will permit owner-occupied and rental multi-family developments by right and will not require a conditional use permit, a planned unit development permit, or any other discretionary review. All sites will accommodate a minimum of 20 units per acre and at least 16 units per site, per state law requirements. Although density is not determined by the zoning, to ensure multi-family development is permitted, the County will also rezone the sites to the R-4 zone permitting owner- occupied and		General Fund	TLMA	Amend the Land Use Map and rezone sites by October 2013.

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	rental multi-family development by right.				
Policy 1.3: Assist in the development of new farmworker housing.	1.3a: Continue to provide funding resources through the Federal HOME program, the County Housing Loan Fund (CDBG) and Redevelopment Agency 20% Set-aside funds to non-profit organizations for the development of farmworker housing.	CDBG Housing Loan Fund, Agricultural Housing Assistance Fund Program	HOME, RDA Set-Aside, CDBG	EDA	4,603 units quantified for construction between 2006 – 2014
	1.3b: Prepare a Countywide Gaps Analysis and Farmworker Housing Plan to be integrated into the Department of Community Action's Annual Local Plan			CRLA, Dept. of Community Action	2009
	1.3c: Continue to work with non-profit organizations such as CVHC and Habitat for Humanity in the production of self-help housing for ownership and multi-family farmworker housing opportunities.			EDA, non-profit organizations	888 units quantified for construction between 2006 – 2014
	1.3d: Develop incentives for the set-aside of agricultural land for farmworker housing.			EDA/TLMA	Continue policy and study feasibility of using Williamson Act land.
	1.3 e The County will amend the Zoning Ordinance, to comply with Health and Safety Code Sections 17021.5 and 17021.6. For the purpose of all local ordinances, employee housing shall not be deemed a use that implies that the employee housing is an activity that differs in any other way from an agricultural use. No conditional use permit, zoning variance, or other zoning clearance shall be required of this employee housing that is not required of any other agricultural activity in the same zone. The permitted occupancy in employee housing in an agricultural zone shall include agricultural employees who do not work on the property where the employee housing is located.		General Fund	TLMA	Amend the Zoning Ordinance by December 2013.
Policy 1.4: Assist in the development of additional housing for the mentally disabled.	1.4a: Recruit and train a Mental Health Housing Coordinator or services coordination by a non-profit organization			Department of Mental Health	Continue



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	1.4b: Support current legislation to block grant Supportive Housing Program and Shelter Plus Care Program Funds	Supportive Housing Program, Shelter Plus Care	HUD	Department of Public Social Services	Meet quarterly with County Legislative Advocates to address implications of new legislation
	1.4c: Develop design criteria for housing suitable for the mentally disabled for use by affordable housing developers	Develop an affordability ordinance that will include design criteria and build upon current fee exemptions and fast track authority that currently provides assistance for affordable housing units for the mentally disabled.		Department of Mental Health in conjunction with EDA	Implement by 2014
	1.4d: Update the 1993 Assessment of the Status and Problems of Homeless Mentally ill Persons in Riverside County			Department of Mental Health	2010
	1.4e: Promote the integration of special needs housing into affordable housing communities as disabled development projects maximize community opposition, add to development financing difficulties and segregate persons with mental health disorders, promoting stigma.	Special needs housing will be integrated into proposed affordable housing ordinance		Department of Mental Health	Implement by 2014
	1.4f: Continue the Shelter Plus Care Program through addition of permanent housing facilities for the mentally disabled, as funding is available, and implement a new program to provide safe havens to the mentally ill.	Shelter Plus Care Program Safe Haven for the Mentally Ill Program	HUD	Department of Public Social Services	268 beds were established during 1995 – 2008. Goal to meet or to exceed previous amount.
Policy 1.5: Assist in the development of additional emergency, transitional and permanent supportive housing for homeless persons and families.	1.5a: Support current legislation to block grant Supportive Housing program and Shelter Plus Care Funds and modify the current fair share funding ratio to allow for multiple continuums.			Department of Public Social Services	Ongoing.
	1.5b: Ensure that the Local Emergency Shelter Strategy includes provisions for new construction of special needs permanent housing			Department of Public Social Services	Annually.
	1.5c: Ensure that evaluation criteria for Supportive Housing applications include provisions for new construction of units, not			Department of Public Social Services	2009

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	merely numbers of beds.				
	1.5d: Continue to participate in the Continuum of Care Supportive Housing Program and Shelter Plus Care Program. (See also 1.4f)	Supportive Housing Program/Shelter Plus Care program	HUD	Department of Public Social Services	See item 1.4 f
	1.5e: Develop transitional housing facilities in established regions of the County where transitional housing shelters are needed, in cooperation with non-profits and local jurisdictions.	Supportive Housing Program	HUD	Department of Public Social Services	Maintain current funding. Utilize the County's 10-Year Plan to End Homelessness and the POLIS Project to site facilities.
	1.5f: Expand the number of emergency shelters in identified areas of Riverside County in cooperation with non-profit organizations and local jurisdictions	Emergency Housing Assistance Program, Emergency Shelter Grants, FEMA	HCD	Department of Public Social Services	Ensure the emergency shelter needs of mentally ill and domestic violence victims are addressed.
	1.5g: Amend Ordinance 348 to include use and occupancy requirements for transitional and emergency shelters as follows: a. Allow for emergency shelter in the I-P zone by right without discretionary review Add the current definition of transitional housing and supportive housing and to permit transitional and supportive housing types as residential uses and subject only to those restrictions that apply to other residential uses of the same type in the same zone.	Ordinance 348	General Fund	TLMA	Amend the Zoning Ordinance by December 2013
Policy 1.6: Support Self Help Housing programs (e.g. Habitat for Humanity and CVHC)	1.6a: Identify and recruit Habitat for Humanity chapters within Riverside County as Community Housing Development Organizations (CHDOs) under the HOME Program.		HOME	EDA	Establish a quarterly meeting schedule with Habitat for Humanity to provide policy direction.
	1.6b: Continue to work with Habitat for Humanity and Coachella Valley Housing Coalition in providing homeownership opportunities through the Rural Development Self Help program and other self-help construction programs.	Rural Development Self Help Program (refer to Implementing Resources matrix for additional programs/funding (Table H-58))	HOME, HUD, Redevelopment Set- Aside	EDA	See objective in 1.6a
Policy 1.7: Encourage innovative housing, site plan design and construction techniques to promote new affordable housing by the private	1.7a: Continue to provide for greater flexibility in the design of single family development through the processing of PDs, Specific Plans, and Area Plans, and application of density bonus	Develop an affordable housing ordinance that will implement State Housing Law and Density Bonus		TLMA/Building and Safety	Implement by 2014



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
sector.	provisions, when requested, to allow for varying lot sizes and development standards than normally required in residential districts.	provisions. Update Ordinance 348 to provide for greater flexibility for high density development. Update County's General Plan to provide additional policies that compliment affordable housing development from private developments.			
	1.7b: Maintain those provisions of Ordinance No. 348 providing opportunities for the lawful establishment of second units.			TLMA/Building and Safety	Provisions have been established
	1.7c: Continue to allow mobile homes in single family residential zones "by right" and mobile home parks subject to a CUP, and encourage construction of new mobile home parks and manufactured housing to increase the supply of affordable dwelling units. Continue to waive the fees associated with Ordinance No. 659 as an incentive.			TLMA/Building and Safety	Provisions have been established including Fast track Authorization for any affordable housing/farm worker housing mobile home park
	1.7d: Encourage new large scale development proposals to provide a range of housing types and densities for all income levels through the use of creative planning concepts such as specific plans and mixed-use development.	Update Ordinance 348 to establish design standards and specific criteria to encourage such developments. Provide for an affordability ordinance to regulate/mandate affordable housing development in Specific Plans. Continue use of Fast Track process.		TLMA	Implemented by 2014
	1.7e: Encourage multi-family housing developers to designate accessible and/or adaptable units already required by law to be affordable to persons with disabilities or persons with special needs.	See Program 1.7d		EDA/County Counsel	Implemented by 2014
	1.7f: Evaluate existing specific plans with affordability restrictions and develop minimal affordability thresholds and criteria			EDA/TLMA	Adopt countywide provisions, thresholds or criteria for affordability to be used in the design of Specific Plans

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
					following adoption of General Plan update in 2008.
	1.7g: Encourage “universal design” features such as level entries, larger bathrooms, and lower kitchen countertops to accommodate persons with disabilities.		General Fund	TLMA	Continue to enforce regulations and requirements.
GOAL 2: TO CONSERVE AND IMPROVE THE CONDITION OF THE HOUSING STOCK, PARTICULARLY AFFORDABLE HOUSING.					
Policy 2.1: Continue to pursue all available federal, state and local funds to assist housing rehabilitation.	2.1a: Advertise and promote the availability of funds for the rehabilitation of single family and mobile home dwelling units through the CDBG Minor and Enhanced Senior Home Repair Program and the two components of the Housing Rehabilitation Program: the RDA Set-Aside funded RHRP in unincorporated County and the CDBG funded CHRP in incorporated cities. Continue to distribute informational materials throughout redevelopment target areas.	Housing Rehabilitation Program (RHRP and CHRP), Minor and Enhanced Senior Home Repair Program	CDBG in participating jurisdictions, RDA Set-Aside in Unincorporated Area	EDA/RDA	Procedures are established and will continue
	2.1b: Advertise and promote the availability of funds administered by the County for the rehabilitation of multi-family units using HOME, CDBG Housing Loan Fund, and Redevelopment Set-Aside funds, as well as the HCD Multifamily Housing Loan Program available to developers through the State. Continue to distribute informational materials throughout redevelopment target areas.	HOME, CDBG Housing Loan Fund, HCD Multifamily Housing Loan Program	HUD, CDBG, HCD, RDA Set- Aside, HOME	EDA/RDA	Procedures are established and will continue
	2.1c: Continue to utilize the Mobile Home Park Assistance Loan Fund and Mobile Home Tenant Assistance Loan programs for the rehabilitation of mobile homes in the Coachella Valley, as well as the Agricultural Housing Loan Fund.	Mobile Home Park Assistance Loan Fund, Mobile Home Tenant Assistance Loan Program, Agricultural Housing Loan Program	RDA Set-Aside	EDA	888 units were quantified for construction during the planning period.
	2.1d: The Housing Authority, to the extent feasible, will pursue all available federal and state funds to modernize all public housing units affordable to very low and low income households		HUD Capital Funds	Housing Authority	Meet or exceed the quantified objectives from last planning period utilizing this funding.



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	2.1e: Continue utilization of tax exempt private activity bonds for the financing of multi-family housing rehabilitation.		Tax Exempt Private Activity Bonds	EDA/Housing Authority	424 multi-family units were rehabilitated during previous period. Meet or exceed through current period.
	2.1f: Research funding for historic preservation of structures, such as adoption of a Mills Act ordinance which would give property tax relief for rehabilitation of historic property, as well as grants for the identification of historic structures.	Inner Cities Venture Fund, National Preservation Loan Fund	National Trust for Historic Preservation	EDA	Continue the pursuit of funding and grant opportunities.
	2.1g: Continue to provide funding from the Redevelopment Agency and CDBG funded Housing Rehabilitation Program to retrofit units to meet accessibility standards.		RDA Set-Aside, CDBG	EDA/Building and Safety Department	509 special needs units were quantified for assistance/ construction during the planning period.
	2.1h: Consider the adaptive reuse of small older motels to transitional housing facilities, emergency shelters or Single Resident Occupancy (SROS) in conjunction with qualified non-profit organizations. (Also see Policy 3.5, Action 3.5c.) In addition, the County will amend the Zoning Ordinance to define single-room occupancy units (SROs) and allow them to be permitted in the General Commercial Zone (C-1/C-P) with a conditional use permit.	Supportive Housing Program, Emergency Housing Assistance Program, HUD SRO Moderate Rehabilitation Program	HUD, HCD	DPSS, TLMA, non-profits, EDA	No cases have resulted; however, program should continue and research should be continued. Amend the Zoning Ordinance by December 2013.
	2.1i: Department of Community Action (DCA) shall continue to implement the Home Weatherization program to conserve existing single family housing through weatherization and/or rehabilitation.	County HOME Weatherization Program, County Low Income Home Efficiency Assistance Program	Department of Energy, Southern California Gas, California Conservation Corp.	DCA	As part of an ongoing program, target 1,600 households in the incorporated portion of the County and 800 households in the unincorporated County.
Policy 2.2: Enhance the quality of existing residential neighborhoods by including adequate maintenance of public facilities in the County's capital improvement program and requiring residents and landlords to maintain their properties in good condition.	2.2a: Continue to utilize RDA Set-Aside funding to eliminate conditions of blight, rehabilitate affordable units within the project areas, expand housing opportunities for low and moderate income households, and expand employment opportunities in selected target areas.		RDA Set-Aside Funds	EDA/RDA	Quantified objectives are included herein from RDA Set-Asides. 115 single-family units and 1,170 multi-family units are planned for construction.
	2.2b: Action: Ensure that currently sound housing is maintained through code	Code Enforcement		Building and Safety	Code Enforcement procedures, including a new

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	enforcement activities. Continue to administer the Code Enforcement Program per Ordinance No. 457 to eliminate substandard conditions in residential units and continue inspections and permitting for the maintenance, use and occupancy of mobile home parks.	Ordinance No. 457 Code Enforcement prioritizes safe and sound housing opportunities and maintenance of the County's existing housing stock. Priority permitting, including by not limited to, Fast Track Authorization is offered to residential code actions.		Department/ Department of Environmental Health	case tracking system, has been upgraded and is on-line since 2009.
	2.2c: Maintain and improve community facilities and infrastructure in sound condition utilizing available CDBG and RDA Set-Aside funds.	Redevelopment 5-Year Implementation Plan, Consolidated Plan	CDBG, RDA Set-Aside	EDA/RDA	328 beds within community facilities have been established with associated upgrades. Meet or exceed previous objectives.
	2.2d: Continue and enhance outreach efforts to educate and inform communities about available rehabilitation programs through: presentations at community service organizations (PTA, Kiwanis); brochures, as well as presentations at community facilities such as medical facilities, county government offices and one-stop processing centers within participating jurisdictions.	Outreach is coordinated through RDA staff.		EDA/DCA	Establish quarterly meetings with service organizations to evaluate and revise, if necessary, outreach policies.
	2.2e: EDA shall continue to work with each cooperating city so that each city can assume its fair share responsibility for rehabilitation of existing housing.	EDA Staff meets regularly with Cities as they update their Housing Element		EDA	Establish an annual reporting of fair share contributions.
	2.2f: Environmental Health shall continue to respond to household sanitation complaints in respect to Ordinance No. 650 and No. 657.	Ordinance No. 650 and No. 657 are implemented by Environmental Health Staff on a case-by-case basis		Environmental Health Department	Programs are successful and will continue.
	2.2g: HCD shall continue to implement the employee housing (farm labor camp) enforcement program.	HCD Employee Housing Enforcement Program		HCD	Ongoing.
Policy 2.3 Facilitate rehabilitation and preservation of farmworker housing.	2.3a: Conserve existing affordable mobile home housing stock, utilizing the Mobile Home Park Loan Fund and Mobile Home Tenant Assistance Loan programs funded by CDBG,	Mobile Home Tenant Assistance Program, Mobile Home Park Assistance Loan Program, Agricultural	RDA Set-Aside Funds, CDBG	EDA/RDA	See Policy 2.1.C



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	as well as the Agricultural Housing Assistance Fund which provides financial aid in the form of an at or below market interest rate loan up to \$75,000 to bring existing agricultural facilities up to code.	Housing Assistance Loan Fund			
	2.3b: Consolidate the Mobile Home Tenant Assistance Grant program with the Mobile Home Tenant Assistance Loan program and increase the maximum loan amount to \$35,000 per unit to accommodate replacement of existing substandard units.	Mobile Home Tenant Assistance Loan program	RDA Set-Aside	EDA	500 units were rehabilitated during the previous planning period. 357 units are programmed for current period.
	2.3c: Organize bilingual outreach materials and activities to educate and inform the farmworker community about available rehabilitation programs and resources.	Bilingual outreach programs are in process and coordinated by RDA staff with assistance from non-profits, service organizations, and community volunteers		EDA	Establish annual reporting on policy with quarterly meeting schedule of stakeholders.
Policy 2.4: Preserve the affordability of federal, state and county subsidized units at risk of conversion to market rate, or other affordable housing resources.	2.4a: Ensure that affordable housing assisted with public funds remains affordable for the required time period through maintenance of an inventory of assisted units with monitoring of expiration dates on an annual basis.	Public and private projects, utilizing such public funds, are required to record covenants on property title for a period of 55-years.		EDA/Housing Authority/RDA	Establish an annual review of existing covenants and update as necessary.
	2.4b: Place a priority on providing financial assistance, where feasible, to preserve federal or state assisted, bond financed, density bonus, RDA assisted or other types of affordable units at risk of conversion to market rate during the planning period through purchase of the units by a non-profit organization, assisting with low or no interest loans for rehabilitation, bond refinancing, and referral to other federal or local sources of below market financing.		RDA Set-Aside funds, HOME, CDBG and other federal and local funding resources	EDA	No projects or units have been found at-risk. Monitoring will continue.
	2.4c: Assist non-profit and for profit organizations with the acquisition and preservation of assisted single family and multi-family units affordable to low and moderate income households.		RDA Set-Aside funds, HOME, CDBG and other federal and local funding resources	EDA/RDA	1,681 units were preserved during previous period. Meet or exceed previous goal.
	2.4d: The County Housing Authority shall		LIHPRA and other	Housing	268 beds were created during

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	continue to work with HUD, private management companies, non-profit organizations, and participating cities, as applicable, to maintain subsidized projects.		resources available for acquisition/ rehabilitation and rental subsidy. Refer to Implementing Resources Matrix. (Table H-58)	Authority/EDA	the previous period. Annual reporting of all facilities is in place and maintenance occurs as needed.
	2.4e: Continue to require maintenance of newly provided affordable housing projects through affordability covenants with the project proponent and the RDA, EDA or Housing Authority.	See Implementing Program for Policy 2.4a		RDA/EDA/ Housing Authority	Condition of approval provide for the establishment of these requirements. In the case of public projects, covenants are recorded on the subject title.
	2.4f: Develop strategies to maintain affordability of 63 identified at-risk units scheduled to expire in 2018.	All practical and legitimate programs for maintaining affordability should be examined.		EDA	Have strategies identified and in place by 2014 to be included in next Housing Element update.
GOAL 3: TO PROMOTE EQUAL HOUSING OPPORTUNITIES FOR ALL PERSONS REGARDLESS OF RACE, AGE, SEXUAL ORIENTATION, RELIGION, SEX,					
Policy 3.1: Continue to support fair housing laws and organizations that provide fair housing information and enforcement.	3.1a: Continue to utilize the services of the Fair Housing Council of Riverside County to implement a number of programs, including: 1. Audits of lending institutions and rental establishments 2. Education and training of County staff 3. Education and outreach to apartment owners, associations, management companies, lending institutions, building industry associations, homebuyers and residents in emergency shelters and transitional housing facilities.	The Fair Housing Council provides services to both Cities and Counties.	CDBG	Fair Housing Council/EDA/ Housing Authority	EDA staff coordinates with the Fair Housing Council and monitors their work program. Funding is proposed to continue to establish existing efforts.
	3.1b: Update the 2003 Fair Housing Impediments Study			EDA/Fair Housing Council	2011.
	3.1c: Ensure that actions to remove fair housing impediments identified in the 2003 Study will be reflected in the General Plan Update cycle.			TLMA/EDA	Covered in Housing Element update.
	3.1d: Provide financial assistance from CDBG to fair housing (See also 3.2b).	CDBG Funds are transferred via EDA/RDA staff	CDBG	EDA	EDA/RDA Staff regularly coordinates and monitors work programs of the Fair



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
					Housing Council, including, but not limited to First Time Home Buying programs.
Policy 3.2: Provide housing information and counseling to low-income households and households with special housing needs.	3.2a: EDA shall continue to provide education and training for mortgage lenders applying for certification or re-certification to participate in the First Time Home Buyers Down Payment Assistance Program.	First Time Homebuyers Down Payment Assistance Program	RDA Set-Aside	EDA	EDA staff regularly reports graduates of training programs. No specific target has been established.
	3.2b: Continue to use the services of the Fair Housing Council to provide education and outreach services to the public in both Spanish and English (See also 3.1d).	First Time Homebuyers Down Payment Assistance Program		Fair Housing Council/EDA	EDA/RDA Staff regularly coordinates and monitors work programs of the Fair Housing Council, including, but not limited to First Time Home Buying programs.
Policy 3.3: Provide housing services to persons with special needs, including child care, and the homeless.	3.3a: Continue to facilitate coordination between the County, participating jurisdictions, non-profit agencies and community groups to implement food programs, emergency shelters and homeless assistance programs, including the Supportive Housing Program, the Shelter Plus Care Program and the Emergency Housing Assistance Program.	Supportive Housing Program, Shelter Plus Care, Emergency Housing Assistance Program	HUD, ESG, FEMA, HCD, HOME	DPSS	Coordination continues to occur between EDA/RDA staff and community groups. Units produced have been detailed within the Housing Element.
	3.3b: Ensure that persons with disabilities have increased access/placement in residential units rehabilitated or constructed through County programs. Continue to cooperate with non-profit agencies that provide placement or referral services for persons with disabilities. The County will develop and formalize a general process that a person with disabilities will need to go through in order to make a reasonable accommodation request.	SHARE Program The provision of an affordable housing ordinance will establish standards for special needs.		Shared Housing, a Riverside Experience (SHARE), Housing Authority, Non-profits and Community Access Center, DPSS	Implement ordinance by 2014. Develop a reasonable accommodation procedure by December 2013.
	3.3c: Increase housing choice for persons with disabilities through retrofit of existing housing and the continued enforcement of ADA requirements.	Through the establishment of a new affordability ordinance coupled with a GIS analysis to establish the best location for special need housing choices		Community Access/ Building and Safety	Provide information to Community Access and County staff for dissemination and public outreach.
	3.3d: The Housing Authority shall continue to	The Housing Authority		Housing Authority,	Establish quarterly reporting

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	work in cooperation with local organizations that provide referral and support services to persons with disabilities.	continues to coordinate and outreach with special need communities.		DPSS	by the Housing Authority in their coordination and outreach to special needs communities.
	3.3e: Continue to provide rental certificates to persons with disabilities (Housing Choice Voucher Program previously known as Section 8 Rental Assistance Program).	Mainstream Housing Opportunities for Persons with Disabilities program/Housing Choice Voucher Program (previously known as Section 8 Rental Assistance Program)	HUD	Housing Authority	Establish a reporting mechanism to track rental certificates.
	3.3f: Continue to refer eligible participants to the SHARE program.	The Department of Public Social Services provides education and management of the SHARE Program.	Shared Housing a Riverside Experience (SHARE), DPSS	DPSS	870 units have been provided under this program under the previous period. Set goal to meet or exceed program through DPSS
	3.3g: The Department of Public Social Services will continue to administer homeless programs and services, and seek provision of additional emergency shelter, transitional and permanent supportive housing facilities in cooperation with non-profit organizations and homeless service providers. (See also 1.5e and 1.5f)	The Department of Public Social Services provides Supportive Housing Program, Shelter Plus Care, Emergency Housing Assistance Program and FEMA programs.	HUD, HCD, FEMA, ESG, HOME	DPSS	Continue. DPSS will focus on development of permanent supportive housing units
	3.3h: Continue to utilize the following programs to assist special needs households: 1. Housing Choice (Section 8 Certificates) 2. Family Unification Program 3. Family Self Sufficiency Program 4. Housing Opportunities for Persons with AIDS (HOPWA) 5. Veteran's Affairs Supportive Housing Program (VASH) 6. Foster Care Youth Program 7. Tenant Based Rental Assistance Program.	HUD Housing Choice Voucher Program (Section 8 Rental Assistance)/ Family Unification Program/Family Self- Sufficiency Program / HOPWA /VASH/ Foster Care Youth Program/TBRA	HUD	Housing Authority, EDA, DPSS	7,255 Section 8 vouchers were issued on an annual basis between 1998 – 2005 within incorporated cities and 570 annually within the unincorporated county. Program will continue as funding is obtained.
	3.3i: The Housing Authority shall continue its collaborative agreement with Riverside County Department of Mental Health to administer Shelter Plus Care housing assistance for mentally ill homeless persons in eastern Riverside County, as funding is awarded. Services should be expanded to include	HUD Shelter Plus Care	Housing Authority/ DPSS	Continue	268 beds were provided as part of the Shelter Plus Care program during the last planning period (1998 – 2005). Current Planning period quantified objectives would be to meet or exceed



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	western Riverside County during the planning period.				this goal.
	3.3j: Maintain 469 public housing units and assist 8,499 extremely low and very low income recipients per year with Housing Choice Vouchers (Section 8 rental assistance vouchers).	Housing Choice Voucher Program (formerly, Section 8 Rental Housing Assistance)	HUD	Housing Authority	Program has been quantified within the Housing Element and will be maintained.
	3.3k: DPSS shall continue to work with non-profit organizations and participating cities, as applicable, on programs to prevent homelessness, including rental mortgage assistance.	Supportive Housing Program, Emergency Shelter Program, and Shelter Plus Care			In March 2011, the County adopted Emergency Shelter provisions as part of Ordinance 348 in compliance with SB 2. As a result, a tracking mechanism will be established to report emergency shelter facilities constructed under these provisions.
	3.3l: Support legislation for block grant entitlement of Supportive Housing Program and Shelter Plus Care Program funds.	Supportive Housing program, Shelter Plus Care	HUD	DPSS	2009.
	3.3m: The County will continue to administer the Mobile Home Rent Stabilization Ordinance No. 760, limiting rent increases to correspond to the increase in the consumer price index (CPI).	Mobile Home Rent Stabilization Ordinance No. 760		County Executive Office	As the last amendment of Ord. 760 was 9/17/1996, during the Planning period, review the effectiveness of Ord. 760 and proposed amendments is necessary.
Policy 3.4: Support programs that offer low and moderate income households the opportunity for home ownership.					
	3.4b: Continue to implement the Mortgage Credit Certificate Program (MCC) for low to moderate income homeowners.	MCC Program	CDLAC	EDA	750 units were assisted through the MCC. Set goal to meet or exceed this previous planning objective.
	3.4d: Continue to provide down payment assistance and closing cost assistance to low income first time homebuyers through the First Time Homebuyers Program.	First Time Homebuyers program	HOME/RDA Set-Aside Funds	EDA	500 units were assisted during the previous planning period. 81 units were assisted from 2006 – 2008. Set goal to meet or exceed previous

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
					periods results
	3.4e: Continue to participate as an associate member of the Riverside-San Bernardino Housing and Finance Agency Lease Purchase Program.	Finance Agency Lease Purchase Program	Bond funds	EDA	25 units were assisted during the last period (1998 – 2005). Set goal to meet or exceed previous periods results
	3.4f: Investigate the feasibility of acquiring foreclosure homes and offering them to residents at prices affordable to low and moderate income households.		HOME, RDA Set-Aside	EDA	Implement program approved by the Board of Supervisors on November 25, 2008.
	3.4g: The Housing Authority implemented the Mortgage Voucher Assistance Program in April 2008. This program enables low income households to use Section 8 vouchers for home purchase.	Housing Choice Voucher Program	Section 8	Housing Authority	The Housing Authority will continue to market and find current Section 8 households who are renters and work with them to transition to homeownership until the program reaches capacity.
Policy 3.5: Expand the availability of affordable and/or special needs housing through acquisition or conversion.	3.5a: Work with public or private sponsors to encourage acquisition/ rehabilitation of existing multi-family units to be converted to senior housing with a portion of the units required to be reserved for households with incomes below 80 percent of the County median.	HUD Assisted Living Conversion Program for Eligible MF Projects	HOME, RDA Set-Aside, CDBG, HUD	EDA/RDA	243 multi-family, senior restricted units, were produced during the last planning period (1998 – 2005). 503 multi-family, senior, units are programmed for the current planning period.
	3.5b: Assist eligible non-profit buyers in acquiring market rate apartments in exchange for reservation of a portion of the units to be made available at rents affordable to low and moderate income households.		HOME, RDA Set-Aside, CDBG	EDA/RDA	20,356, market-rate units, were provided under the previous planning period. Set goal to meet or exceed previous period's results.
	3.5c: Consider the conversion of small older hotels to transitional housing facilities, emergency shelters or SROs in conjunction with qualified non-profit organizations. The Department of Social Services shall work with participating jurisdictions when requested. (Also see Policy 2.1, Action 2.1h.)	Supportive Housing Program, HUD SRO Moderate Rehabilitation Program	HUD, HCD	DPSS, Non-profits	No projects reported during previous planning period. Program will continue with additional research and outreach.
GOAL 4: ESTABLISH ADEQUATE PLANNING, ADMINISTRATIVE AND FISCAL TOOLS TO IMPLEMENT HOUSING POLICIES					
POLICY 4.1: Evaluate the County's	4.1a: Revise Countywide Development	Ordinance No. 659.9	General Fund	County	Ordinance No. 659 is



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
planning policies, codes, development review procedures and fees as part of the Housing Element update cycle to ensure that they do not represent unjustified constraints to the development of housing. (Note: Other elements of the General Plan address various components of residential neighborhoods that could add to the cost of housing (e.g. Safety Element or Circulation Element, but are considered essential ingredients of balanced communities.)	Mitigation Fees.			Counsel/TLMA/	reviewed on an annual basis with the last amendment approved on 08/10/10. Updates are provided as needed. Development Mitigation Fees provide exemptions for special needs and publicly subsidized affordable housing projects. Annual reviews will continue to analyze and evaluate the effectiveness of this ordinance.
Policy 4.2: Establish and maintain accurate planning and demographic data using GIS (Geographic Information Systems)	4.2a: Maintain an inventory of County owned lands with potential for low and moderate income housing.	County GIS and Facilities Management		TLMA/GIS Section	Establish an annual review of all County owned sites and evaluate with EDA/RDA staff for potential scoring for affordable housing siting. To date, so existing, non-affordable housing sites have been converted to such uses.
	4.2b: Update the land use inventory on a continual basis	Housing Element Maintenance	General Fund	TLMA/GIS Section	Annually
	4.2c: Identify and map areas of the County where urban infill is appropriate	Housing Element Maintenance	General Fund	TLMA/GIS Section	Annually
	4.2d: Encourage the developer to provide current market analysis to determine supply and demand for special needs affordable housing projects as part of the application for County assistance.	The establishment of an affordable housing ordinance will provide additional incentives that will complement the County's R-6 zone, State Law, and Density Bonus provisions		EDA	Implement by 2014
	4.2e: Develop program for tracking and categorizing affordable units provided through the County's development review process. Maintain data base of new affordable housing provided.	Development review process		TLMA	Develop tracking program and have in place by 2013
	4.2f: Evaluate the affordability via interest rates, underwriting issues, cost per unit			EDA	By 2002, following the adoption of the General Plan

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
					update.
	<p>4.2g. Determine strategies for specified needs:</p> <ul style="list-style-type: none"> ▪ Dispersed (County-wide) versus target areas ▪ Level of assistance (RDA induced or developer induced) ▪ Non-profit versus for profit-developers ▪ Competitive application/RFP process first come, first served ▪ Types of housing - seniors, farm workers, special needs, assisted living, multi-family, single family, mixed-use, transit oriented developments, etc ▪ Market group - small family, large family, persons with disabilities, farm workers, etc. ▪ Type of program - rehabilitation, new construction, rental housing, owner-occupied, acquisition of existing housing, etc. ▪ Fee reductions, waivers or other incentives ▪ Services such as child care 	Housing Element Maintenance	RDA Set-Asides	EDA/RDA/TLMA	These policies include provisions that have been previously quantified. The establishment of strategies for specific needs will be completed by the completion of the current planning period (2014).
	4.2h: Map the location of affordable projects developed by the County.	Program will be implemented as part of policy 4.2B and 4.2C		EDA/TLMA	Maps will be completed by end of planning period (2014) and updated annually.
Policy 4.3: Assure that administrative functions are consistent with housing policies and goals	4.3a: Ensure that redevelopment revitalization plans include provisions for new affordable housing, where feasible	Redevelopment Sub-Area Master Plans	RDA Set-Aside funds	EDA/RDA	RDA Sub-Area plans are reviewed and updated in accordance with State Law. The inclusionary aspects of new affordable housing are currently included in the work effort
	4.3b: Identify and summarize housing requirements and obligations annually (e.g. RDA inclusionary and replacement housing, implementation plans, housing production plans, new regulations and legislative	Redevelopment Sub-Area Master Plans	RDA Set-Aside funds	RDA/EDA	Annual review is currently included in RDA work programs and updated in accordance with State Law.



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	mandates)				
	4.3c: Identify programs of greatest use based on community needs, potential funding, available resources; prioritize programs based on funding sources such as grants, deferred/amortized loans, land write downs, loan guarantees, rental assistance, etc.	Redevelopment Sub-Area Master Plans	RDA Set-Aside funds	RDA/EDA	These policies include provisions that have been previously quantified. The establishment of community needs, potential funding, and available resources will be completed by the completion of the current planning period (2014).
	4.3d: Propose and advocate legislative efforts to promote jobs/housing balance. Participate in subregional (WRCOG and CVAG) and regional (SCAG) agency meetings to establish housing goals beyond County lines and ensure that regional plans are consistent with County policies and goals. Prepare legislative proposals as necessary.	Supportive Housing Program	RDA Set-Aside funds	RDA/EDA/ County Counsel	Establish a quarterly meeting schedule with County's legislative advocates to ascertain the impact existing and proposed legislation, including, but not limited to SB 375. EDA and Planning Staff shall provide a report on the County's legislative platform with respect to affordable housing and Housing Element legislation.
	4.3e: Implement the County's new economic development strategy which utilizes both public and private sector financing to stimulate economic development utilizing CDBG funding.	EDA Workforce Development Program	CDBG	EDA	The County's economic development strategy will be refined and implementation will be completed by 2014.
	4.3f: Train County staff to implement programs, perform assessments, provide housing counseling and technical service and referral services.	Housing Element Maintenance	General Fund	EDA	The County will establish training modules to provide training for outreach and implementation of Housing Element policies by the end of the Planning period.
	4.3g: Direct and assist regional and local agencies, private developers and non-profit agencies to facilitate the attainment of County housing goals.	Housing Element Maintenance	CDBG, RDA Set-Aside	TLMA/EDA	County staff will establish outreach materials; include training on affordable housing incentives for private and non-profit agencies.
	4.3h: Seek changes in state policy to encourage the production of affordable housing	Supportive Housing Program	General Fund	EDA	See Policy 4.3d

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	such as construction defect litigation reform and additional low income tax credits.				
	4.3i: Require management plans for special needs affordable housing projects to reduce potential opposition.	Housing Element Maintenance	General Fund	EDA/RDA/ TLMA Planning	As part of the establishment of an affordable housing and rezoning program, design standards for special need communities will be established. Implementation will occur within the planning period (2014)
	4.3j: Maintain adequate staffing levels to correspond to size and complexity of housing projects	Development Review Procedures for private projects.	General Fund	All County Departments	Staffing levels to correspond to work load is a constant assessment of County staff. This program is ongoing through the planning period and will continue to the next planning period.
	4.3k: Seek changes in State policy to revise the 1986 Tax Reform Act, which removed private incentives to construct and own rental housing and therefore contributed to the decline of multi-family construction.	Housing Element Maintenance	General Fund	EDA	See Policy 4.3d
	4.3l: Continue the Housing Review Committee Advisory Council to continue to develop solutions for farmworker housing and services	Housing Authority	RDA Set-Asides/CDBG	EDA/4th District Supervisor	The Housing Review Committee Advisory Council provides regular reporting on its work programs. Farm worker housing and services are established through a number of programs and policies. In addition, an affordable housing ordinance will be implemented as previously referenced and additional zones will be modified to authorize farm worker housing projects.
	4.3m: Establish reasonable numeric targets for housing production annually, by region, income category and type. Ensure that numeric targets are consistent between the HUD 5-Year	Housing Element Maintenance	General Fund	EDA/TLMA	Numeric targets for housing production are established through the Housing Element. By the end of the Planning



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	Consolidated Plan, Housing Element, AB315 Housing Production Plan and RDA Implementation Plans.				Period, the County will reconcile the Housing Element quantified goals, HUD 5-year Consolidated Plan, AB315 Housing Production Plan and RDA Implementation Plans.
	4.3n: Support changes in Redevelopment Law that increase home-ownership eligibility by raising affordability criteria and respective mortgage payment maximums.	Housing Element Maintenance	General Fund	EDA/TLMA	See Policy 4.3d
Policy 4.4: Consistently monitor and review the effectiveness of the Housing Element programs and other County activities in addressing housing need.	4.4a: Develop a standardized system of annually reporting and monitoring housing activities. Information to be standardized should include, but not be limited to: jurisdiction in which the project is located; level of income (based on HUD classifications) household size and type of household (based on HUD classifications); the program(s) utilized for assistance and funding source; the agency or department responsible for the program or project; the total number of units; and other relevant factors to be determined. The standardized system should be used for reporting in association with the Consolidated Annual Performance and Evaluation Report (CAPER), the Redevelopment Annual Housing Report, and the Housing Element Annual Housing Status Report.	Housing Element Maintenance	General Fund	EDA/TLMA	This policy shall be included within the implementation of policy 4.3m.
	4.4b: Monitor the expiration of affordability periods and assess replacement needs annually.	Housing Element Maintenance	General Fund	EDA/ TLMA	This policy shall be included within the implementation of policy 4.3m.
Policy 4.5: Develop sound fiscal management practices to implement housing policies and programs.	4.5.a: Review the current housing and infrastructure expenditures and programs of the various departments and agencies in the County to determine where they are implemented geographically (i.e.: in unincorporated County or within incorporated cities) and develop strategies to target the resources where they will most benefit the	Housing Element Maintenance	General Fund	TLMA/EDA	This policy shall be included within the implementation of policy 4.3m.

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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	County.				
	4.5b: Identify and evaluate current and projected revenues such as general funds, federal and state entitlement, grants, housing bonds, set-asides, etc.	Housing Element Maintenance	General Fund	RDA/EDA/TLMA	See Policy 4.3d
	4.5c: Evaluate financial resources for leveraging opportunities	Housing Element Maintenance	General Fund	EDA/RDA/TLMA	See Policy 4.3d
	4.5d: Determine the appropriateness of grants and loans. Develop and adopt grant policies that are consistent with housing goals.	Housing Element Maintenance	General Fund	EDA/RDA/TLMA	Establish a grant and loan policy by the end of the planning period.
	4.5e: Establish a funding plan and timing of activities.	Housing Element Maintenance	General Fund	EDA/RDA/TLMA	See Policy 4.5e
	4.5f: Prioritize financial assistance based on housing needs (e.g. special needs, large families, mixed-use, multi-family, single family, number of units, or cost per unit)	Housing Element Maintenance	General Fund	EDA/RDA/TLMA	See Policy 4.3m
	4.5g: Target future financial resources to meet future housing obligations.	Housing Element Maintenance	Refer to Implementing resources/Program matrix	EDA, Housing Authority	See Policy 4.3m
GOAL #5: REDUCE PER CAPITA RESIDENTIAL ENERGY USE					
Policy 5.1: Encourage the use of energy conservation features in residential construction and remodeling	5.1a: Create incentives for energy conservation above and beyond the requirements of Title 24 by developing a sliding scale Fee Assistance Program. More energy measures equals more fees waived.	Climate Action Plan (CAP)	Energy Efficiency Block Grant (EECBG) funded by the Department of Energy (DOE)	EDA/TLMA	Develop a General Plan Energy Element that will include incentives for production of renewable energy resources and greater efficiencies than Title 24.
	5.1b: The Department of Community Action shall continue to operate the LIHEAP and Home Weatherization programs to reduce maintenance and energy costs for households with low incomes and increase efforts to inform the public about available energy conservation programs.	County Home Weatherization Program/County Low Income Home Efficiency Assistance Program, consumer education workshops	California Conservation Corp., Department of Energy, State Department of Community Services and Development, WEEK, Emergency Contingency Funds	DCA	Ongoing.



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POLICIES	ACTIONS	IMPLEMENTING PROGRAMS	IMPLEMENTING RESOURCES	RESPONSIBLE AGENCY	QUANTIFIED OBJECTIVE AND/OR TIME FRAME
	5.1c: Pursue grant funds for energy rehab costs and consumer education			DCA	Annually, or in response to NOFAs
	5.1d: Utilize bidding procedures in County rehabilitation programs to incorporate energy conservation measures.	County Housing Rehabilitation Programs (Senior Home Repair, CHRP and RHRP)	CDBG, RDA Set-Aside	EDA	Ongoing.
	5.1e: Promote level pay utility payments for the Housing Choice Voucher Program recipients (Section 8)		HUD	Housing Authority	Ongoing.
	5.1f: Encourage developer incentives for the incorporation of active and passive energy conservation features in new residential construction.	County Energy Efficiency Programs		Building and Safety	Ongoing.
	5.1g: Support changes in Redevelopment law that increase home-ownership eligibility by raising utility allowances and respective mortgage payment maximums.	Housing Element Maintenance	General Fund	EDA/RDA/TLMA	See Policy 4.3d
	5.1j: Annually evaluate and update the Section 8 utility allowance tables to account for increases and or decreases of energy consumption and costs of consumption	Section 8		Housing Authority	Establish an annual reporting mechanism that provides reporting for Section utility allowance tables. Reporting mechanisms shall be established by the end of the planning period.

Note: Refer to Implementing Resources Summary matrix for descriptions Implementing Programs and/or Implementing Resources. It should be noted that not all federal programs are administered by HUD, and not all state programs are administered by HCD.